

PLEASE BRING THIS AGENDA WITH YOU

The Lord Mayor will take the Chair at ONE
of the clock in the afternoon precisely.

This being the occasion
of the Lord Mayor taking
his seat for the first time,
Members are instructed
to appear in their Gowns.



COMMON COUNCIL

SIR/MADAM,

You are desired to be at a Court of Court of Common Council, at **GUILDHALL**, on
THURSDAY next, **the 6th day of December, 2012.**

JOHN BARRADELL,
Town Clerk & Chief Executive.

*Guildhall,
Wednesday, 28th November 2012*

Sir Michael David Bear

Simon Walsh, M.A.

}

Aldermen on the Rota

2

1 Question - That the Minutes of the last Court are correctly recorded?

2 To pass the Vote of Thanks, read informally at the last meeting of the Court, to the late Lord Mayor.

3 The Right Honourable The Lord Mayor's report on overseas visits.

4 Resolutions on Retirements, Congratulatory Resolutions, Memorials

5 Statement from the Chairman of the Policy and Resources Committee.

6 Docquets for the Hospital Seal.

7 List of applicants for the Freedom of the City:

(A list of names, together with those of the nominators, has been separately circulated).

8 A Bill for an Act of Common Council.

To: –

- Change the date of the elections of Ward Beadles;
- Make incidental and consequential changes to the term of office of Ward Beadles;
- Provide that any casual vacancy occurring in the office of Ward Beadle shall be filled by the Alderman of the ward in which the vacancy occurs;
- Repeal the Act of Common Council made and passed on the 4th day of December 2003.

(First and Second Reading)

(A printed report of the Policy and Resources Committee thereon has been circulated).

9 The Town Clerk to report the result of a ballot taken at the last Court, viz:-

Two Members on the Board of Governors of the Museum of London for a four year term expiring in November 2016 and a three year term expiring in November 2015;

* denotes appointed

	Votes
* Michael John Cassidy, C.B.E., Deputy	60
Martin James Day, B.A., M.Sc., LL.M.	9
* Tom Hoffman	55
Jeremy Paul Mayhew, M.A., M.B.A.	40
Ann Marjorie Francesca Pembroke	5

10 To appoint the following:-

(A) One Member on the Board of Governors of the City of London School for Girls for the balance of a term expiring in April 2016

Nomination received:-

Martin James Day, B.A., M.Sc., LL.M.

- (B) Two Members on the Aldermanic Eligibility Working Party not a Member of the Policy and Resources Committee. N.B These appointments are subject to the approval of the Court to the recommendation of the Policy and Resources Committee under Item no. 14(C)

Nominations received:-
 Robin Anthony Eve, O.B.E., Deputy
 Sophie Anne Fernandes
 William Barrie Fraser, O.B.E., Deputy
 Stanley Ginsburg J.P., Deputy
 Gregory Alfred Lawrence
 Vivienne Littlechild J.P.
 Julian Henry Malins, Q.C.
 Jeremy Lewis Simons M.Sc.

- (C) Two Members on the Social Investment Board of the Investment Committee, one of whom shall have fewer than five years' service on the Court at the time of their appointment

denotes fewer than five years' service on the Court

Nominations received:-
 John Alfred Barker, O.B.E., Deputy
 Martin James Day, B.A., M.Sc., LL.M.
 The Revd. Dr. Martin Dudley
 # Robert Picton Seymour Howard
 Richard David Regan, Deputy

11 QUESTIONS

12 MOTIONS

- (A) By Janet Owen, M.B.E., Deputy

“That the Resolution of Thanks to the late Lord Mayor, passed by Common Hall on 1st October last, be presented in a form agreeable to him?”

- (B) By John Richard Owen-Ward, M.B.E., Deputy

“That the Resolution of Thanks to Alan Colin Drake Yarrow, Alderman and Wendy Mead, Deputy, the late Sheriffs of the City, passed by Common Hall on 1st October last, be presented in a form agreeable to them?”

13 Awards and Prizes

Policy, Finance, Establishment, Investment and Audit Committees - Reports

14 POLICY AND RESOURCES COMMITTEE

(Mark John Boleat)

8 November 2012

- (A) **Applications for the Use of Guildhall**

In accordance with the arrangements approved by the Court on 21 June 2001 for the approval of applications for the use of Guildhall, we now inform the Court of the following applications which have been agreed to:-

Name	Date	Function
Thomson Reuters	Sunday 9 June 2013 Monday 10 June 2013	Awards Ceremony
William Reed Business Media	Tuesday 11 June 2013	Awards Dinner
The Worshipful Company of Coachmakers and Coach Harness Makers	Wednesday 12 June 2013	Banquet
New Silk Forum	Wednesday 19 June 2013	Forum
City of London School	Wednesday 6 November 2013	Prize Giving
British Red Cross	Monday 2 December 2013 Tuesday 3 December 2013 Wednesday 4 December 2013	Christmas Market
The Royal British Legion	Wednesday 11 December 2013 Thursday 12 December 2013	Concert
BNP Paribas Real Estate	Tuesday 20 November 2012	Employee Presentations

(B) The Honourable The Irish Society 400th Anniversary

In 1613, The Honourable The Irish Society was incorporated by a Royal Charter which formally established the administration of the region of Northern Ireland bounded by the River Foyle, the sea and the River Bann, including the towns of Derry and Coleraine and the fisheries of the two rivers, known as the County of Londonderry.

The City of London Corporation appoints the Governor, the Deputy Governor and the Members of The Honourable The Irish Society and thus the City of London and the County of Londonderry share a strong historical and cultural link. The Society also engages today in a range of charitable and philanthropic initiatives across all sections of the community in County Londonderry.

With 2013 being the 400th anniversary of the Society's establishment, and in order to bring people together to discuss inward investment in the province, it is **recommended** that a number of guests including prominent investors and potential investors in the Province, senior Northern Irish diaspora, representatives of "Tech City" and "Digital Derry", City investors with a significant presence in Northern Ireland as well as representatives from County Londonderry and the Governor, Deputy Governor and representatives of The Honourable The Irish Society, be invited to attend a dinner on an inward investment theme to be held in early 2013; it being referred to this Committee to make the necessary arrangements from City's Cash within the approved cost parameters; Members with relevant interests being part of the host element.

This would be a Committee event.

(C) Review of the criteria for eligibility to become an Alderman

The Court of Aldermen has recently considered the criteria for eligibility to become an Alderman. The last time this was reviewed was in 2005/06 as part of the comprehensive review of the Mayoralty and it is now being proposed that a further review be carried out.

This would include consideration of the current links with the magistracy and would look generally at the issues surrounding pre-election qualifications for Aldermen. To this end, both the General Purposes Committee of Aldermen and the Policy & Resources Committee have established a small working party of Members specifically to carry out the review with any findings or conclusions being reported to those Committees in the first instance.

The Working Party's terms of reference are "*to undertake a review of the criteria for eligibility to become an Alderman*" and its proposed constitution is as follows:

- The Chairmen of the Privileges Committee of Aldermen and the General Purposes Committee of Aldermen
- The Chairman and Deputy Chairman of the Policy & Resources Committee
- The Chief Commoner
- Two Aldermen appointed by the Court of Aldermen (*Alderman Ian Luder and Alderman David Graves have been appointed*)
- Two Members of the Policy & Resources Committee appointed by the Policy & Resources Committee (*Simon Duckworth and Deputy Douglas Barrow have been appointed*)
- Two Members appointed by the Court who are not Members of the Policy & Resources Committee.

The two vacancies on the Working Party which it is proposed should be filled by the Court (from Members not on the Policy & Resources Committee) have already been advertised to Members, in advance of and subject to the Court agreeing to make the appointments. This is to ensure that the Working Party is able to commence its work without having to wait until after the next meeting of the Court in 2013.

It is **recommended** that two Members who are not Members of the Policy & Resources Committee be appointed on the Working Party set up by the Court of Aldermen and the Policy & Resources Committee to review the criteria for eligibility to become an Alderman for the life of the Working Party.

(D) Establishment of a Health and Well-Being Board

We submit for consideration, as a printed and circulated report, proposals that deal with a legal requirement to establish a Health & Wellbeing Board for the City of London with effect from April 2013. The report sets out the recommendations agreed by your Community and Children's Services, Port Health & Environmental Services and Policy & Resources Committees which we believe will enable the City Corporation and partner agencies to discharge important new functions in respect of public health.

(E) Post-implementation Review of the Governance Arrangements

At its meeting on 3 March 2011 the Court agreed a number of changes to the City Corporation's Governance. In approving the new arrangements it was also agreed that a post- implementation review should be undertaken after a year of operation to take stock and to ensure that the revised arrangements were operating effectively. To this end, a Working Party was established by the Court to conduct the post-implementation review.

A consultation exercise on the revised arrangements was subsequently carried out over the summer recess on behalf of the Working Party with both Members and City Corporation Committees. The Working Party has considered the responses in detail and concluded that overall the new arrangements are operating well but that there were one or two areas that required modification.

Whilst the various conclusions and recommendations of the Post-implementation Review of Governance are set out within the Working Party's report, the principal changes recommended are as follows:-

- An increase from 10 to 15 in the number of elected Members on the Establishment Committee, two of whom shall have less than 5 years' service on the Court.
- The Chief Commoner should be elected in October rather than September; should take office at the first Court meeting after the wardmotes and the current arrangement whereby there is an expectation that Aldermen will not vote in the election of that office should be dispensed with.
- The West Ham element of the Open Spaces, City Gardens and West Ham Park Committee should be reconstituted as a separate committee but with the same Court-elected Members on each committee.
- The Corporate Asset and Energy and Sustainability Sub Committees be transferred from the Policy and Resources Committee to the Finance Committee and the Planning and Transportation Committee respectively.
- The Policy & Resources Committee should, in future, elect three deputy chairmen with the "chairman-in-waiting" being electing one year before the expected date of an election for Chairman.

We submit for consideration and **recommend** approval of, a printed and circulated report containing the various conclusions and recommendations of the Post-implementation Review of Governance Working Party.

Rates Committees - Reports**15 PLANNING AND TRANSPORTATION COMMITTEE****(Martin Charles Farr)**

18 September 2012

Aldgate and Tower Area Strategy

A draft Aldgate and Tower Area Strategy has been developed to provide a more detailed framework for transport and environmental improvements in order to meet the Core Strategy Policy, CS8 within the City's Local Development Framework. The Area Strategy, informed by the City's policies, an urban analysis, intensive workshops with stakeholders and a further public consultation during late 2011 and early 2012 aims to create a greater sense of community, and officers have identified six areas through which the Core Strategy vision can be realised which would provide opportunities for achievable change through a series of transportation and environmental

enhancement projects. These projects are identified and prioritised in the Area Strategy and the indicative total cost of these projects is £14.35 million. A copy of the draft Aldgate and Tower Area Strategy is available upon request from the Town Clerk's department and in the Members' Reading Room.

A printed report has been circulated and we **recommend** approval thereof.

MOTION

16 Kenneth Edwin Ayers M.B.E., Deputy

"That the public be excluded from the meeting for the following items of business below on the grounds that they involve the likely disclosure of exempt information as defined in Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act, 1972:-

A) recommendations of the Finance Committee on the acceptance of a tender for the provision of insurance cover for the City Corporation reimbursable and non-reimbursable property portfolio and the contractors All Risks Policy;

B) recommendations of the Property Investment Board to extend and redevelop the Bridgemaster's House, Tower Bridge;

C) action taken under urgency procedures approving recommendations of the Property Investment Board concerning the refurbishment Guildhall House, 81-87 Gresham Street, EC2; and

D) recommendations of the Planning and Transportation Committee on the construction of a new staircase at London Bridge"

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WOOTTON, Mayor

HOWARD, Locum Tenens

COURT OF COMMON COUNCIL

THURSDAY, 25th OCTOBER, 2012

MEMBERS PRESENT

ALDERMEN

Anstee, N.J.
Bear, Sir Michael D., B.Sc.(Eng) M.B.A.
Evans, J. R. Sheriff
Garbutt, J.
Gowman, Miss A.J.
Graves, D. A.

Haines, G.W.
Hall, B.R.H.
Hewitt, P.
Howard, Sir David, Bt., M.A., D.Sc.
Judge, Sir Paul
Luder, I.D., B.Sc.(Econ)

Redcliffe, N.G.M.
Remnant, The Hon. P., C.B.E.
Walsh, S., M.A.
White, J., T.D.
Woolf, Mrs F., C.B.E.
Yarrow, A.

COMMONERS

Absalom, J.D.
Ayers, K.E. M.B.E., Deputy

Bain-Stewart, A., M.Sc., J.P.
Barker, J.A., O.B.E, Deputy
Barrow, D., Deputy
Bennett J. A., Deputy
Bird, J.L., O.B.E.
Boleat, M.J.
Bradshaw, D.J.
Brewster, J.W.O.B.E.

Catt, R.M.
Chadwick, R.A.H.
Challis, N. K.
Chapman, J.
Clarke, M.

Day M. J., B.A., M.Sc.,
LL.M.
Deane, A.J.C.
Dove, W.H., M.B.E., J.P.,
Deputy
Duffield, R.W., B.A., M.Litt.
Dunphy, P.G.

Eskenzi, A.N., C.B.E.,
D.Sc., Deputy
Eve, R.A., O.B.E., Deputy

Farr, M.C.
Fletcher, J.W.
Fraser, W.B., O.B.E.,
Deputy,
Fredericks, Ms, M.B.

Galloway, A.D., O.B.E.
Gillon, G.M.F.
Ginsburg, S., Deputy

Haines, Rev. Stephen, D.,
M.A. Deputy
Halliday, Mrs. P.A., O.B.E.,
Deputy
Hardwick, Dr. P.B., Q.H.P.
Hoffman, T.D.D., LL.B.
Hudson, M.
Hunt, W.G., T.D.
Hyde, Ms W

James, Mrs C.
Jones, H.L.M., Deputy

King, A.J.N., Deputy

Lawrence, G.A.,
Leck, P.
Littlechild, Mrs V.
Llewelyn-Davies, A.
Lord, C.E., O.B.E.,
J.P.,Deputy

Malins, J.H., Q.C.,
Martinelli, P.J. M.B.E.
Mayhew, J.P., M.A., M.B.A.
McGuinness, Miss C.S.,
M.A., Deputy
Mead, Mrs. W. Deputy and
Sheriff
Mooney, B.D.F., M.A.
Morris, H. F.
Moys, Mrs. S.D.

Nash, Mrs, J.C., O.B.E.,
Deputy
Newman, Mrs, B.P., C.B.E.

Owen, Mrs. J., M.B.E.,
Deputy
Owen-Ward, J.R., M.B.E.,
Deputy

Page, M., B.A. (Hons)
Pembroke, Mrs. A.M.F.
Pollard, J.H.G.
Pulman, G.A.G., J.P. Deputy
Punter, C.

Regan, R.D., Deputy
Richardson, M.
Rogula, Miss E.
Rounding, Ms V

Seaton, I.C.N.
Scott, J.G.S., J.P
Sherlock, M.R.C., M.A.,
Deputy
Shilson, Dr. G.R.E., Deputy
Simons, J.L., M.Sc
Spanner, J.H., T.D.
Starling, Mrs A.

Thompson, D.J.
Tomlinson, J., B.A., M.Sc.

Welbank, M. Deputy

Ayers, K.E., M.B., Deputy Chadwick, R.A.H. Locum Tenens	<i>Resolved unanimously</i> – That Nigel Pullman, one of the Sheriffs of this City, be invited to take his seat on the Dais with the Aldermen.																																	
Minutes	<i>Resolved</i> – That the Minutes of the last Court are correctly recorded.																																	
Draft Vote of Thanks to the Lord Mayor	Deputy Ken Ayers, the Chief Commoner, read the draft of a vote of thanks to the Rt. Hon. The Lord Mayor, which was intended to be formally Moved at the next meeting of the Court. The Lord Mayor Locum Tenens read out a short reply sent by The Rt. Hon. The Lord Mayor, on having been given sight of the draft, in which he thanked everyone for the support that they had given him throughout the year.																																	
Letter	A letter of the Lord Mayor Elect declaring his assent to take upon himself the Office of Lord Mayor was received.																																	
Overseas Visits	The Town Clerk reported that the Right Honourable the Lord Mayor's reports on recent overseas visits would be forwarded to Members in the usual way.																																	
Motion	There were no Motions.																																	
Policy Statement	There was no Policy Statement.																																	
Hospital Seal	Sundry documents were sealed with the Hospital Seal.																																	
Applications for the Freedom	The Chamberlain, in pursuance of the Orders of this Court, presented a list of the under-mentioned persons who had made application to be admitted to the Freedom of this City by redemption:-																																	
	<table border="0" style="width: 100%;"> <tr> <td style="width: 33%;">Kathleen Ann Dover</td> <td style="width: 33%;">a Property Trust Manager</td> <td style="width: 33%;">City Quay, St. Katharines Dock, Tower Hamlets</td> </tr> <tr> <td>Paul Cholmondeley</td> <td>a Resuscitation Services Manager</td> <td>Victory Court, Stanwell, Surrey</td> </tr> <tr> <td>William Corneille Darling- Wills</td> <td></td> <td></td> </tr> <tr> <td>Mark David Bailey</td> <td>a High Master</td> <td>Barnes, Richmond upon Thames</td> </tr> <tr> <td>John Kay Steel</td> <td>a Tour Guide</td> <td>Premiere Place, Tower Hamlets</td> </tr> <tr> <td>Mark Derek Heffron</td> <td>a Royal Air Force Officer</td> <td>Walters Ash, Buckinghamshire</td> </tr> <tr> <td>Gregory John Shackleton</td> <td>a Loss Assessor</td> <td>Wiston, Sussex</td> </tr> <tr> <td>Geoffrey Alexander Harrison</td> <td>a Teacher, retired</td> <td>Emerson Valley, Milton Keynes, Buckinghamshire</td> </tr> <tr> <td>Patricia Ann Warman</td> <td>a Personal Assistant</td> <td>Hoo, Rochester, Kent</td> </tr> <tr> <td>Henry James Garfield</td> <td>a Solicitor</td> <td>Ashford, Surrey</td> </tr> <tr> <td>Ian Trevor Dudley Smith</td> <td>a Sales Manager, retired</td> <td>Darby Green, Camberley,</td> </tr> </table>	Kathleen Ann Dover	a Property Trust Manager	City Quay, St. Katharines Dock, Tower Hamlets	Paul Cholmondeley	a Resuscitation Services Manager	Victory Court, Stanwell, Surrey	William Corneille Darling- Wills			Mark David Bailey	a High Master	Barnes, Richmond upon Thames	John Kay Steel	a Tour Guide	Premiere Place, Tower Hamlets	Mark Derek Heffron	a Royal Air Force Officer	Walters Ash, Buckinghamshire	Gregory John Shackleton	a Loss Assessor	Wiston, Sussex	Geoffrey Alexander Harrison	a Teacher, retired	Emerson Valley, Milton Keynes, Buckinghamshire	Patricia Ann Warman	a Personal Assistant	Hoo, Rochester, Kent	Henry James Garfield	a Solicitor	Ashford, Surrey	Ian Trevor Dudley Smith	a Sales Manager, retired	Darby Green, Camberley,
Kathleen Ann Dover	a Property Trust Manager	City Quay, St. Katharines Dock, Tower Hamlets																																
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Ian Trevor Dudley Smith	a Sales Manager, retired	Darby Green, Camberley,																																

		Surrey
Anna Ceridwen Casburn-Jones	a Medical Consultant	Highgate, Haringey
Luke Savage	a Finance Director	Blackheath, Greenwich
Owen Desmond Parker	a Telecommunications Manager, retired	Kempston, Bedford, Bedfordshire
Roland Derek Till	a Tool Factor	Ashford, Kent
Alan Robert Meyer	an Assistant Facilities Manager, retired	Gillingham, Kent
Lindsay Collier	a Hackney Carriage Driver	Walthamstow, Waltham Forest
Jason Cameron-Potter	a Control Instrument Company Director	Gillingham, Kent
Edward David Mills	a Lecturer	Cheshunt, Hertfordshire
James Simon Olley	a Communications Consultant	St. Mary Church Street, Rotherhithe, Southwark
John Charles Muckle	a Sales Assistant	New Eltham, Greenwich
Joyce Harvie	a Commissioning Manager	Epsom, Surrey
Matthew Tipton Haine	a Lloyd's Broker	Epsom, Surrey
Emma Jane Haine	a Lloyd's Broker, retired	Epsom, Surrey
Rachel Ann Blinkhorne	a Midwife	Haslemere, Surrey
Simon Ralph Blinkhorne	a Civil Engineer	Haslemre, Surrey
Jane Anne Mason	a Security Installation Director	Witley, Surrey
Hilary Miller	a Crime Scene Investigator	Maldon, Essex
Celia Jane Miller	a Careers Adviser, retired	Ipswich, Suffolk
Julia Louise Dockerill	a Political Researcher	Tower Hamlets
Raymond Stanley Henry Hussey	a Police Officer, retired	Old Merrow Street, Guildford, Surrey
Dominic Talboys Joseph Getting	a Project Engineering Manager	Ash Vale, Surrey
Noriyuki Horichi	a University Professor	Nerimake, Tokyo, Japan
Antony Richard Clements	a Chartered Financial Planner	Chelsfield, Kent
Colin Adey	a Medical Practitioner, retired	Southend-on-Sea, Essex
Patricia Josephine Adey	a Health Service Manager, retired	Southend-on-Sea, Essex
James Peter Antony Grant	an Insurance Broker	Fulham, Hammersmith and Fulham
Roderick Reginald Wood	a Telecommunications Company Manager, retired	West Molesey, Surrey
Stefan Korac	a Student	North Kensington, Kensington and Chelsea
Ian Gwyn Thomas	a Network Director	Battersea, Wandsworth
John William Pond	a Health and Safety Professional, retired	Westminster
Robert Andrew Lawrence	a Production Company Director	Wimbledon, Merton
Peter Harry Stockdale, MBE	a Charity Manager	Hillingdon
Christopher John Prosser	a Diamond Merchants General Manager	Stanford-le-Hope, Essex
Maurice Veall Bailey	a Regular Army Officer, retired	Shrewsbury, Shropshire
Maura Louise Pell	a Hospital Director, retired	Minster, Kent
Emetullah Edhem	a Barrister	In the City of London
Philip Lennard	a Telecommunications Company Director	Chestfield, Whitstable, Kent
Samuel Peter Wickens	a Financial Adviser	Beckenham, Bromley
Philip Leonard Spencer	a Trade Director	Cheddar, Somerset
Jeremy Douglas Turnage	a Lloyd's Broker, retired	Lymington, Hampshire
Madeleine Frances Sturrock	a Management Consultant	New Globe Walk, Southwark
John Richard Kentigern	a Cyber Security Adviser	Stoke Bishop, Bristol

Bassett, OBE Dawn Linda Kendall Francis Jeremy Lincoln Dale	a Fund Manager a Schoolmaster	Nayland, Suffolk Aldreth, Ely, Cambridgeshire
Christopher Mark Simpson Simela Karasavidis Neil Anthony Pinner Patricia Ellen Barbara Arnold Peter Hugh Davis Benjamin William Reavley	a Consultant Test Analyst a Lawyer a Technical Instructor a Bank Clerk,retired a Bank Manager a Student	Canning Town, Newham Richmond Upon Thames Orpington, Bromley Chingford, Waltham Forest Chelsfield, Orpington, Kent Deepdene Wood, Dorking, Surrey
Seema Dosaj George Robert Haynes	a Physician a Pharmacist	Toronto, Ontario, Canada Brookhaven, Pennsylvania, United States of America
Gary Mark Barnshaw Sara Mohr-Pietsch Christine Clara Janes, MBE, DL David Russell Weir, MBE Mallory Factor	a Drinks Company Director a Broadcaster a Sports Commentator an Athlete a Journalist	Lower Beeding, Sussex Camden Aldeburgh, Suffolk Wallington, Sutton Charleston, South Carolina, United States of America
Stephen Alexander James Lisa Jane Riley	a Musician and Cheesemaker an Actress	Kingham, Oxfordshire Bury, Lancashire

Read.

Resolved – That this Court doth hereby assent to the admission of the said persons to the Freedom of this City by redemption upon the terms and in the manner mentioned in the several Resolutions of this Court, and it is hereby ordered that the Chamberlain do admit them severally to their Freedom accordingly.

Parliament The Remembrancer's report of measures introduced into Parliament which may have an effect on the services provided by the City Corporation.

Subordinate Legislation

Title	With effect from
The Assets of Community Value (England) Regulations 2012	21 September 2012

(The text of the measures and the explanatory notes may be obtained from the Remembrancer's office.)

Received.

Appointments The Court proceeded to make the following appointments in respect of which the Town Clerk reported that the following nominations had been received:-

(a) One Member on the Association of Friends of the Chapels Royal within Her Majesty's Tower of London for a four year term to expire in October 2016.

Nomination received:-
William Harry Dove, M.B.E., J.P., Deputy

Read.

Whereupon the Lord Mayor declared Deputy William Dove to have been appointed on the Association of Friends of the Chapels Royal within Her Majesty's Tower of London.

(b) Two Members on the Bridewell Royal Hospital (incorporating King Edward's School Witley) for six year terms to expire in October 2018.

Nominations received:-

*The Revd Dr Martin Dudley

*Richard David Regan, Deputy

Read.

Whereupon the Lord Mayor declared The Revd Dr Martin Dudley and Deputy Richard Regan to have been appointed on the Bridewell Royal Hospital.

(c) One Member on the London Drugs and Alcohol Policy Forum for a four year term to expire in November 2016.

Nomination received:-

*Vivienne Littlechild, J.P.

Read.

Whereupon the Lord Mayor declared Vivienne Littlechild to have been appointed on the London Drugs and Alcohol Policy Forum.

(d) Two Members on the Board of Governors of the Museum of London for four year terms to expire in November 2016 and a three year term to expire in November 2015.

Nominations received:-

*Michael John Cassidy, C.B.E., Deputy

Martin James Day, B.A., M.Sc., LL.M.

*Tom Hoffman

Jeremy Paul Mayhew, M.A., M.B.A.

Ann Marjorie Francesca Pembroke

Read.

The Court proceeded, in accordance with Standing Order No. 10, to ballot on the foregoing vacancies.

The Lord Mayor requested the Chief Commoner and the Chairman of the Finance Committee, or their representatives, to be scrutineers of the ballot.

Resolved – That the votes be counted at the conclusion of the Court and the result printed in the Summons for the next meeting.

Questions

Deputy Edward Lord referred to the forthcoming review of the criteria for eligibility to become an Alderman and asked the **Chairman of the Policy and Resources**

Committee to confirm whether any changes would, if adopted, apply to the elections in the six wards where notices of vacancies had already been issued.

The **Chairman** reported that a working party of Common Councilmen and Aldermen was to be established to consider the criteria for eligibility to become an Alderman and their recommendations, together with any timing for implementation, would be submitted to the relevant Committees and the Court, with any constitutional changes needed enacted by an Act of Common Council. He added that the timing of any changes would need to be fair and lawful.

In response to supplementary questions from **Deputy Edward Lord and Matthew Richardson**, the **Chairman** confirmed that the working party would consider the timing of the implementation of any change and would ensure that any decision was lawful, obtaining Counsel's opinion if necessary.

In response to a supplementary question from **Vivienne Littlechild**, the **Chairman** confirmed that, to avoid delay, the Policy and Resources Committee would consider the composition of the working party using urgency procedures.

Lord, C.E.,
O.B.E., J.P.,
Deputy
Littlechild, V.,
J.P.

Resolved – Standing Order No. 13(6) be suspended for 15 minutes to allow further supplementary questions to be answered on this matter.

In response to supplementary questions from **Alex Deane** and **Michael Hudson** enquiring about the use of urgency procedures to determine the composition of the working party, the **Chairman** undertook to ensure that the matter would be considered by the Policy and Resources Committee rather than via urgency procedures.

In response to a supplementary question from **Alex Bain-Stewart**, the **Chairman** reiterated that the working party would consider the review of the criteria for eligibility to become an Alderman in detail and would ensure that any decision would be both appropriate and legal. He confirmed that no decision had yet been reached and there was no expectation of the likely outcome.

In response to a further supplementary question from **Deputy Edward Lord**, the **Chairman** explained that no illegal or improper decision would be taken in respect of on-going elections.

Urgent Motion

The Town Clerk reported that the Rt. Hon. The Lord Mayor has been informed of an additional item for consideration by the Court, notice of which had not been included on the Summons.

The Motion concerned the appointment of the Lord Mayor and the Chairman of the Police Committee as the representatives of the Court so that they could be designated to receive information of an otherwise classified nature in connection with the Court's role as the Police Authority for the City of London.

The reason for urgency was so as to have their appointments in place from 22nd November next, the date when similar arrangements would exist for Police and Crime Commissioners elsewhere in the UK. His Lordship had ruled that there were grounds for the matter to be raised this day, as he was conscious that the Court would not be meeting again until December, that it would be reasonable to find a way of ensuring

that such arrangements were in place for the receipt of sensitive information and to avoid the use of the Court's urgency procedures.

Resolved - That leave be granted for an urgent Motion to be introduced.

The Chairman of the Policy and Resources Committee referred to the arrangements being introduced around the UK for Police and Crime Commissioners to be locally elected. He explained that as part of this process, a statutory procedure was being put in place to enable those elected as Police and Crime Commissioners, together with the Deputy London Mayor responsible for the Mayor's Office for Policing and Crime, to receive sensitive information governed by the Official Secrets Act. To put the City in the same position as the rest of the country, there was a need to designate the Lord Mayor, as Chairman of the Police Authority, and the Chairman of the Police Committee, which carries out its delegated functions as recipients of such information. He reported that the new arrangements for elsewhere in the Country would take effect on 22nd of November and, if the Court was agreeable to designating the Lord Mayor and the Chairman, the arrangements for the City could come into force at the same time. He added that there may be other Members of the Court who received such sensitive information but, as was the case now, they would have to be vetted and any information given to other Members of the Court would omit any detail caught by the Act.

Boleat, M.J.
Ayers,
K.E.,
M.B.,
Deputy

Resolved - That, for the purposes of the Official Secrets Act 1989 (Prescription) Order 1990, the Lord Mayor and the Chairman of the Police Committee from time to time hereby and with effect from the 22nd day of November of this year, be appointed and established as the representatives of the Court of Common Council, acting in its capacity as the Police Authority for the City of London.

Awards and
Prizes

Open Spaces Awards

Report of the Chairman of the Open Spaces, City Gardens and West Ham Park Committee.

I am delighted to announce that the City Corporation's Open Spaces and Gardens have again received several prestigious Green Flag and London in Bloom Awards.

The Green Flag Award is the national standard for parks and green spaces and aims to recognise and reward the best green spaces in the country. All sites must be freely accessible to the public and perform well against eight criteria, including safety and security, cleanliness, management and sustainability. This year the following Open Spaces retained the Award: Ashted Common, Bunhill Fields, Burnham Beeches, Coulsdon Common, Epping Forest, Farthing Downs and New Hill, Hampstead Heath, Highgate Wood, Kenley Common, Queen's Park, Riddlesdown, Spring Park, West Ham Park, West Wickham Common and the City of London Cemetery and Crematorium.

Green Heritage Site accreditation, which is sponsored by English Heritage, is awarded in recognition of achieving the required standard in the management and interpretation of a site with local or national historic importance. The following Open Spaces retained their Green Heritage Site accreditation this year to acknowledge the heritage value of the sites: Ashted Common, Bunhill Fields, Burnham Beeches,

Epping Forest, Hampstead Heath, Highgate Wood, West Ham Park and the Cemetery and Crematorium. Kenley Common also received Green Heritage status for the first time.

The City Corporation now holds 15 Green Flag and 9 Green Heritage Awards.

The annual London in Bloom Awards were presented at Pembroke Lodge in Richmond Park on 18 September 2012, when parks and open spaces across London were recognised for their contribution to local and regional recreation and horticulture. The City Corporation's Open Spaces had a very successful day and won the following Awards:

- Borough – Town Category: (based on overall performance for horticulture and maintenance, cleansing and sustainability and community engagement) : Gold Award for the City of London
- Park of the Year: Gold and Category Winner for West Ham Park
- Small Park of the Year: Gold and Category Winner for Christchurch Greyfriars plus a Gold Award for Cleary Garden and two Silver Gilt Awards (for Portsoken Street Garden and St. Pancras Garden)
- Small Cemetery Award - (up to five acres): Silver Gilt and Category Winner for Bunhill Fields.

The achievement of these Awards is a great tribute to the dedication and hard work of all the staff in the Open Spaces Department including the Cemetery and Crematorium and the large teams of local volunteers who help to maintain the high quality of our Open Spaces.

I commend these achievements to the Court.

Received.

Rates Committees - Reports

STANDARDS COMMITTEE (Matthew Richardson)

New Member Code of Conduct and Interest Provisions Under the Localism Act 2011

21 September 2012

In accordance with the requirements of the Localism Act 2011 concerning the new standards regime it is necessary to adopt a new code of conduct, including appropriate provision in respect of the registration and disclosure of pecuniary interests, and interests other than pecuniary interests. The regulations defining a disclosable pecuniary interest have now been issued and considered by your Standards Committee (21 September 2012) and Police Committee (under urgency procedures).

We submit a printed and circulated thereon which **recommends** a new code of conduct, in the form suggested by the Department for Communities and Local Government, and that apart from disclosable pecuniary interests no additional categories of interest be disclosed.

Motion - To agree with the Committee in their report?

Martinelli, P.J.,
M.B.E.
Lawrence, G.A.

Amendment – That the report be referred back to the Policy and Resources Committee for further consideration to allow more Members to have the opportunity to consider the matter?’

Upon the Question being put, the Lord Mayor declared the amendment not to be carried.

Resolved – That approval be given to the recommendations set out in the printed and circulated report regarding a new code of conduct, in the form suggested by the Department for Communities and Local Government and that, apart from disclosable pecuniary interests, no additional categories of interest be disclosed.

Policy, Finance, Establishment, Investment and Audit Committees –
Reports

POLICY AND RESOURCES COMMITTEE (Mark John Boleat)

(A) Appointment of the Amir of Kuwait Ward Reception Committee

27 September 2012

We need to report action taken under urgency procedures to take the opportunity to issue an invitation to His Highness the Amir of the State of Kuwait, Sheikh Sabah Al-Ahmad Al-Jaber Al-Sabah to receive an Address of Welcome and to attend a Banquet, to be held in his honour on the occasion of his State Visit to this Country as a guest of Her Majesty The Queen in November. The appointment of a Ward Reception Committee to make the necessary arrangements for this full Court event, within the approved cost parameters, was also agreed and it was necessary to use urgency procedures as many detailed preparations needed to be made in view of the closeness of the date of the event.

Received.

(B) Applications for the Use of Guildhall

4 October 2012

In accordance with the arrangements approved by the Court on 21 June 2001 for the approval of applications for the use of Guildhall, we now inform the Court of the following applications which have been agreed to:-

Name	Date	Function
Chickenshed	Monday 5 November 2012	Annual Gala & Dinner
London Councils Summit	Saturday 17 November 2012	Conference
CoL Public Relations Office & Business In The Community	Monday 15 April to Wednesday 17 April 2013	Convention
Army Benevolent Fund	Thursday 18 April 2013	Lunch

Mark Event Design and Production	Saturday 20 April 2013	Dinner
Arbuthnot Bank Group PLC	Tuesday 14 May 2013	Dinner
Worshipful Company of Carmen	Wednesday 17 July 2013	Cart Marking & Lunch
Royal Life Saving Society UK	Saturday 5 October 2013	Awards Ceremony

Received.

(C) 2013 FairPension's Annual Guest Lecture

FairPension's, a charity that promotes and undertakes research relating to responsible and ethical investment, are intending to hold their Annual Guest Lecture at Guildhall on Monday, 18 March 2013. The lecture is intended to highlight the role of those entrusted with investment of their organisations' assets in acting as an important bridge between the world of finance and some of the most disadvantaged communities in the UK and around the world.

This is an area in which the City has a significant interest and, indeed, FairPension's has recently been in receipt of a three-year grant from The City Bridge Trust.

So as to afford those attending the event a greater opportunity to discuss items arising from the lecture, it is **recommended** that guests attending this be invited to attend a reception at Guildhall at the conclusion of the lecture. It is anticipated that guests would include senior leaders from across UK civil society, trustees and senior executives of major charitable trusts in the UK and Europe, representatives from prominent charities and philanthropic trusts, FairPensions members, representatives from UK pension funds, asset management and regulatory authorities, representatives from the university sector and faith communities and those Members of the Court of Common Council with relevant interests. It is further recommended that it be referred to The City Bridge Trust Committee to make the necessary arrangements out of City's Cash within the approved cost parameters.

This would be a Committee event.

Read and agreed to.

(D) Social Investment Fund Governance and Operating Arrangements

On 24th May 2012, the Court agreed to designate £20 million from Bridge House Estates for investments in activities that produce both social and financial returns at a rate not less than the average interest rate earned on the City's Cash holdings and a demonstrable social benefit. It is proposed that this fund should be known as the City of London Corporation Social Investment Fund.

The printed and circulated report on the initiative sets out in detail the aims and objectives, outline investment strategy and governance arrangements for the Social Investment Board. The Board will be appointed annually by the Investment Committee (which will require altering the Terms of Reference of the Investment Committee) for

the future management of the Fund. The Fund will help to position the City Corporation as a leader in social investment, develop London as a global centre for social investment and, in so doing, help to grow the market. The report also seeks approval from the Court to authorise the Town Clerk to make any necessary adjustments to Standing Orders to reflect the arrangements recommended.

The initiative also has the support of your City Bridge Trust, Investment and Policy and Resources Committees. A printed and circulated report on the initiative has therefore been submitted for your consideration and we commend the recommendations contained therein to you.

Read and agreed to.

(E) Cultural Strategy

The first City of London Cultural Strategy was approved by the Court in the summer of 2010. Following a period of extensive consultation with Members and officers, a new Cultural Strategy 2012-2017 for the City of London Corporation has been compiled which aims to present a coherent overview of the City's hugely important contributions to the life of London and the nation around culture and heritage, with development plans that can be monitored. Having been approved by the relevant Committees, we **recommend** that the Court now approve the new Cultural Strategy.

Read and agreed to.

(F) Get Young People Working 'The Youth Offer'

Your Policy and Resources Committee recently approved proposals for a new initiative to help tackle the growing problem of rising numbers of young people not in employment, education or training (NEETs), entitled "Get Young People Working – The Youth Offer". The aim of the initiative is to assist the 32 London Boroughs by inviting them to apply for a grant of up to £100,000 over a 2 year period from a budget of £3.28m from Bridge House Estates income in order to build on existing work training or apprenticeship schemes for NEETs.

The grant would be additional to any existing programme and could not be used to top up underfunded government programmes or be used as substitute for posts/activities cut as a result of Public Expenditure reductions. The additional funding would be applied to activities/programmes which can clearly demonstrate that extra resources will contribute to young people gaining jobs or apprenticeships.

The initiative also has the support of both your City Bridge Trust Committee and the Finance Committee. A printed and circulated report on the initiative has therefore been submitted for your consideration and we commend the recommendations contained therein to you.

Read and agreed to.

FINANCE COMMITTEE
(Roger Arthur Holden Chadwick)

25 July 2012

(A) City Fund and Pension Funds - 2011/12 - Statement of Accounts and Auditors' Management Letters

The Court authorised this Committee to approve, amongst other things, the Statement of Accounts for the City Fund and Pension Funds. We have duly considered and approved the 2011/12 City Fund and Pension Funds Statement of Accounts. Copies of the Statement have been placed in the Members' Reading Room and are available from the Chamberlain. The Management Letter from Deloitte on its audit of the funds is attached for the information of the Court. In addition, the Statement and letter have been published on the City's website as required by the Accounts and Audit (England) Regulations 2011.

Received.

(B) Annual Reports and Financial Statements for Bridge House Estates and the Sundry Trusts 2011/12

The Court has authorised this Committee to approve, amongst other things, the Annual Reports and Financial Statements for Bridge House Estates and the Sundry Trust Funds. We have duly considered and approved the Annual Reports and Financial Statements for the year ending 31 March 2012. Copies of the Annual Reports and Financial Statements have been placed in the Members' Reading Room and are available from the Chamberlain. The Management Letter from Deloitte on its audit of the funds is attached for the information of the Court.

Received.

Ayers, K.E.
 M.B.E.,
 Deputy
 Chadwick
 R.A.H.

Resolved: "That the public be excluded from the meeting for the following items of business below on the grounds that they involve the likely disclosure of exempt information as defined in Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act, 1972:-

Summary of exempt items considered whilst the public were excluded

The Court:-

- A) approved recommendations of the Barbican Centre Board concerning the proposed Capital Cap 3 Programme, running from 2013/14 to 2017/18 and a bid for the first three years of the programme;
- B) received the Annual Reports and Financial Statements for City's Cash and the City's Cash Trust Funds 2011/12 together with the Auditors' Management Letter;
- C) noted action taken under urgency procedures approving recommendations of the Property Investment Board to appoint a new contractor in connection with a project at a City's Estate property following the insolvency of the main contractor;
- D) noted action taken under urgency procedures approving recommendations of the Property Investment Board on the granting of a new long leasehold interest by the City Fund Estate in 28 Great Tower Street, EC3; and

E) approved the terms of an Address of Welcome to the Amir of Kuwait to be delivered on Wednesday 28 November 2012.

BARRADELL

The meeting commenced at 1 pm and ended at 1.55pm.

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List of Applications for the Freedom

To be presented on Thursday, 6th December, 2012

*To the Right Honourable The Lord Mayor, Aldermen and Commons of
the City of London in Common Council assembled.*

Set out below is the Chamberlain's list of applicants for the Freedom of the City together with the names, etc. of those nominating them.

Graham Charles King <i>Bryan Green Mark Roderick Winton Griffiths</i>	a Sales Engineer, retired <i>Citizen and Glover Citizen and Carmen</i>	Bradley Stoke South, Bristol
Colin James Bridgen <i>Bryan Green Mark Roderick Winton Griffiths</i>	a Manufacturing Company Director <i>Citizen and Glover Citizen and Carmen</i>	Brockhampton, Cheltenham, Gloucestershire
Michelle Samantha Ilbert <i>John Alfred Bennett, Deputy Roger Arthur Holden Chadwick, CC</i>	a Finance Officer <i>Citizen and International Banker Citizen and Bowyer</i>	Cobham, Surrey
Paul Anthony Prentice <i>George Bass John Adrian Marie Edward Warne</i>	a Facilities Manager <i>Citizen and Firefighter Citizen and Firefighter</i>	Stevenage, Hertfordshire
George Alan Bacarese <i>Derek Russell Davis Elizabeth Margaret Agnes McManus</i>	a Barrister <i>Citizen and Insurer Citizen and Glover</i>	Newtown Linford, Leicestershire
Thomas James Boyle <i>Michael Hudson, CC Alexander Bain Stewart, CC</i>	a Sheltered Housing Scheme Co- ordinator <i>Citizen and Painter Stainer Citizen and Gold and Silver Wyre Drawer</i>	Chelmsford, Essex
Cherry Ann Hall <i>Michael Hudson, CC Alexander Bain Stewart, CC</i>	an Artist <i>Citizen and Painter Stainer Citizen and Gold and Silver Wyre Drawer</i>	Chelmsford, Essex
David Holmes Burston <i>William Standish O'Grady Haly Michael John Hobbs</i>	a Headmaster, retired <i>Citizen and Merchant Taylor Citizen and Tyler and Bricklayer</i>	Eastbourne, Sussex
Rachel Pritchard <i>Ian Patterson Wilson Robert Bryan Dowling</i>	a Marketing Executive <i>Citizen and Arbitrator Citizen and Loriner</i>	East Grinstead, Sussex

Adolfo Barabino <i>Ian Patterson Wilson</i> <i>Robert Bryan Dowling</i>	a Musician <i>Citizen and Arbitrator</i> <i>Citizen and Loriner</i>	Hammerwood, Sussex
Stephen David Shield <i>Michael Peter Cawston</i> <i>Brian Colin Wright</i>	a Master Tailor <i>Citizen and Tyler and Bricklayer</i> <i>Citizen and Bowyer</i>	Westminster
Amanda Bastow <i>John Alfred Bennett, Deputy</i> <i>Roger Arthur Holden</i> <i>Chadwick, CC</i>	a Company Secretary <i>Citizen and International Banker</i> <i>Citizen and Bowyer</i>	Ashtead, Surrey
Frank Derek Robert Bastow <i>John Alfred Bennett, Deputy</i> <i>Roger Arthur Holden</i> <i>Chadwick, CC</i>	a Building and Decorating Company Director <i>Citizen and International Banker</i> <i>Citizen and Bowyer</i>	Ashtead, Surrey
Borislav Sarandev Sarandev <i>Robert Anthony Henry</i> <i>Morrow</i> <i>Thomas Richard Sermon</i>	an Investor in Renewable Energy Sources <i>Citizen and Mason</i> <i>Citizen and Wheelwright</i>	Sofia, Bulgaria
Kenneth George Tomlin <i>Anthony Ben Charlwood</i> <i>Revd. Hugh Vivian Thomas</i>	an Asset Manager <i>Citizen and Basketmaker</i> <i>Citizen and Pattenmaker</i>	East Molesey, Surrey
David John Hall <i>Malcolm Alastair Campbell</i> <i>Christopher Michael Thierry</i>	a Financial Services Manager <i>Citizen and Woolman</i> <i>Citizen and Woolman</i>	Darlington, County Durham
Clive Little <i>Maureen Ann Marden</i> <i>Maurice Little</i>	a Director of Events and Programming <i>Citizen and Environmental Cleaner</i> <i>Citizen and Pattenmaker</i>	East Dulwich, Southwark
Beryl Doris Tothill <i>Robert Harry Upton</i> <i>Denis Christopher Carter</i> <i>Lunn</i>	a Shorthand Typist, retired <i>Citizen and Fletcher</i> <i>Citizen and Gold and Silver Wyre</i> <i>Drawer</i>	Canvey Island, Essex
Robert James Robertson <i>John Alexander Smail</i> <i>Gordon Mark Gentry</i>	a Lecturer, retired <i>Citizen and Distiller</i> <i>Citizen and Baker</i>	Hogganfield, Glasgow
Allan Walker <i>John Alexander Smail</i> <i>Anthony John Keith</i> <i>Woodhead</i>	a Security Consultancy Company Director <i>Citizen and Distiller</i> <i>Citizen and Tax Adviser</i>	Melton Mowbray, Leicestershire
Geoffrey Searson <i>John Railton Simons</i> <i>Eric Trodd</i>	a Telecommunications Engineer, retired <i>Citizen and Needlemaker</i> <i>Citizen and Information Technologist</i>	Shepshed, Leicestershire
Darren James Arthur Knight <i>Richard Leslie Springford</i> <i>Richard Stuart Goddard</i>	a Waterman and Lighterman <i>Citizen and Carman</i> <i>Citizen and Shipwright</i>	Bermondsey, Southwark
Georgina Lucie Boyd <i>Joyce Nash, OBE, Deputy</i> <i>Jeremy Lewis Simons, CC</i>	a Management Consultant <i>Citizen and Feltmaker</i> <i>Citizen and Scientific Instrument</i> <i>Maker</i>	Battersea, Wandsworth
Brian Howard Schama <i>Martin Henry Charles</i> <i>Russell, TD</i> <i>Michael Welbank, Deputy</i>	a Property Company Director <i>Citizen and Farrier</i> <i>Citizen and Chartered Architect</i>	Hendon, Barnet
Simon James Lee <i>Michael Welbank, Deputy</i> <i>Benjamin Robert Hadley Hall,</i> <i>Ald.</i>	an Open Spaces Superintendent <i>Citizen and Chartered Architect</i> <i>Citizen and Fletcher</i>	Hampstead, Barnet

Robert James Curson	an Electrical Engineering Company Chairman	Maulden, Bedfordshire
<i>Geoffrey William Ian Snelling</i>	<i>Citizen and Basketmaker</i>	
<i>Mark Jeffrey Harris</i>	<i>Citizen and Basketmaker</i>	
Linda Marie Curson	an Enquiry Officer, retired	Maulden, Bedfordshire
<i>Geoffrey William Ian Snelling</i>	<i>Citizen and Basketmaker</i>	
<i>Mark Jeffrey Harris</i>	<i>Citizen and Basketmaker</i>	
Anthony John Southwood	an Engineering Company Director	Harpenden, Hertfordshire
<i>Geoffrey William Ian Snelling</i>	<i>Citizen and Basketmaker</i>	
<i>Mark Jeffrey Harris</i>	<i>Citizen and Basketmaker</i>	
Janet Southwood	a Company Secretary	Harpenden, Hertfordshire
<i>Geoffrey William Ian Snelling</i>	<i>Citizen and Basketmaker</i>	
<i>Mark Jeffrey Harris</i>	<i>Citizen and Basketmaker</i>	
Kenneth Phillips	a Facilities Manager	Pewsey, Wiltshire
<i>Michael Hudson, CC</i>	<i>Citizen and Painter Stainer</i>	
<i>Alexander Bain Stewart, CC</i>	<i>Citizen and Gold and Silver Wyre Drawer</i>	
Stuart Jamie Urquhart	a Bank Director	Tenterden, Kent
<i>Michael Hudson, CC</i>	<i>Citizen and Painter Stainer</i>	
<i>William John Eades</i>	<i>Citizen and Musician</i>	
Akan Altan Kemal	an Accountant	Kennington, Lambeth
<i>Michael Hudson, CC</i>	<i>Citizen and Painter Stainer</i>	
<i>Alexander Bain Stewart, CC</i>	<i>Citizen and Gold and Silver Wyre Drawer</i>	
Enis Timur Altan Kemal	an Accountant	Chislehurst, Bromley
<i>Michael Hudson, CC</i>	<i>Citizen and Painter Stainer</i>	
<i>Alexander Bain Stewart, CC</i>	<i>Citizen and Gold and Silver Wyre Drawer</i>	
Leslie William Whitton	a Business Consultant	Orpington, Bromley
<i>Michael Hudson, CC</i>	<i>Citizen and Painter Stainer</i>	
<i>Alexander Bain Stewart, CC</i>	<i>Citizen and Gold and Silver Wyre Drawer</i>	
Michael David Stevens, MBE	a Principal Youth Officer, retired	Linton Hill, Linton, Maidstone, Kent
<i>Michael Hudson, CC</i>	<i>Citizen and Painter Stainer</i>	
<i>Alexander Bain Stewart, CC</i>	<i>Citizen and Gold and Silver Wyre Drawer</i>	
Paul Edward Gerrett	a Property Proprietor	Sandy, Bedfordshire
<i>Charles Edward Lord, OBE, JP, Deputy</i>	<i>Citizen and Fletcher</i>	
<i>Simon Peter McIlwaine</i>	<i>Citizen and Clockmaker</i>	
Joan Wilson Robertson	a Bakery Supplies Trainer	Hogganfield, Glasgow
<i>John Alexander Smail</i>	<i>Citizen and Distiller</i>	
<i>Gordon Mark Gentry</i>	<i>Citizen and Baker</i>	
John Nigel Major McLean	a Food Company Chairman	Worplesden, Surrey
<i>Andrew Charles Parmley, Ald.</i>	<i>Citizen and Musician</i>	
<i>David Hugh Wootton, Ald.</i>	<i>Citizen and Fletcher</i>	
Philip George Reed	a Solicitor	Bow, Tower Hamlets
<i>Michael Trevor Dixon</i>	<i>Citizen and Needlemaker</i>	
<i>Michael Vaughan Cooper</i>	<i>Citizen and Butcher</i>	
Brett Clark	a Marine Engineer	Binstead, Ryde, Isle of Wight
<i>Michael Peter Cawston</i>	<i>Citizen and Tyler and Bricklayer</i>	
<i>Peter Ronald Elliott</i>	<i>Citizen and Blacksmith</i>	
Danielle Louise Laura Osborne	a Hackney Carriage Driver	Hornchurch, Havering
<i>Anne Elizabeth Holden</i>	<i>Citizen and Basketmaker</i>	
<i>William Richard Donovan</i>	<i>Citizen and Basketmaker</i>	
Bobbie Laura Osborne	an Investment Assistant	Hornchurch, Havering
<i>Anne Elizabeth Holden</i>	<i>Citizen and Basketmaker</i>	
<i>William Richard Donovan</i>	<i>Citizen and Basketmaker</i>	

Barry Michael Simpson-Gray <i>Anne Elizabeth Holden</i> <i>John Donald Lunn</i>	a Property Development Company Director <i>Citizen and Basketmaker</i> <i>Citizen and Fan Maker</i>	South Kensington, Kensington and Chelsea
Kevin David Eyles <i>Marianne Bernadette Fredericks, CC</i> <i>Kevin Malcolm Everett, CC</i>	a City of London Police Officer <i>Citizen and Baker</i> <i>Citizen and Fletcher</i>	Staplehurst, Kent
Barry John Tuckfield <i>John Richard Cottam White, TD, Ald.</i> <i>Michael Welbank, Deputy</i>	a City of London Police Officer <i>Citizen and Solicitor</i> <i>Citizen and Chartered Architect</i>	Stanwell, Staines, Surrey
Charles Terence Stanley Sore <i>Peter Bernard Hardwick, QHP, CC</i> <i>John Alfred Barker, OBE, Deputy</i>	a Security Manager of the Guildhall <i>Citizen and Barber</i> <i>Citizen and Basketmaker</i>	Braiswick, Colchester, Essex
David Gareth Summers <i>Peter Bernard Hardwick, QHP, CC</i> <i>John Alfred Barker, OBE, Deputy</i>	a Technical Services Manager <i>Citizen and Barber</i> <i>Citizen and Basketmaker</i>	Sutton
Lorna Alison Bristow <i>Gordon Warwick Haines, Ald.</i> <i>John Douglas Chapman, CC</i>	an Office Manager <i>Citizen and Needlemaker</i> <i>Citizen and Common Councilman</i>	Woodford, Redbridge
Stephen James Roger Prower <i>Gerald David Hill</i> <i>Alistair Martin Hill</i>	a Design Engineer <i>Citizen and Stationer and Newspaper Maker</i> <i>Citizen and Stationer and Newspaper Maker</i>	Bracknell, Berkshire
Brian Thomas Evans <i>John Alexander Smail</i> <i>Gordon Mark Gentry</i>	a Solicitor <i>Citizen and Distiller</i> <i>Citizen and Baker</i>	Glasgow
Lindsay Anne Brittain <i>John Alfred Bennett, Deputy</i> <i>Roger Arthur Holden Chadwick, CC</i>	a Development Officer <i>Citizen and International Banker</i> <i>Citizen and Bowyer</i>	Ashted, Surrey
Abdul Abdillahi Mohamed <i>William Barrie Fraser, OBE, Deputy</i> <i>Martin Raymond Dudley, CC</i>	a Councillor <i>Citizen and Gardener</i> <i>Citizen and Farrier</i>	Peckham, Southwark
Anda Maruta Fitzgerald O'Connor <i>Timothy Luke Fitzgerald-O'Connor</i> <i>Michael Corig Roberts</i>	a Councillor <i>Citizen and Gold and Silver Wyre Drawer</i> <i>Citizen and Gold and Silver Wyre Drawer</i>	Hatford, Faringdon, Oxfordshire
Andrew John Burnett <i>Nicholas William Bragge</i> <i>John Alexander Smail</i>	a Royal Australian Naval Officer <i>Citizen and Cutler</i> <i>Citizen and Distiller</i>	Stonyfell, South Australia, Australia
David Park <i>Brian Derek Francois</i> <i>Neil Leigh-Collyer</i>	a Shop Fitting Company Director <i>Citizen and Environmental Cleaner</i> <i>Citizen and Wheelwright</i>	Gidea Park, Havering
Rosemary Ishrani Jaikaran <i>George Raymond Gibson</i> <i>Neil Frederick Purcell</i>	an Overseas League President, retired <i>Citizen and Air Pilot and Air Navigator</i> <i>Citizen and Painter Stainer</i>	Toronto, Ontario, Canada
Joseph Gilles Leblanc <i>George Raymond Gibson</i> <i>Neil Frederick Purcell</i>	a Support Clerk <i>Citizen and Air Pilot and Air Navigator</i> <i>Citizen and Painter Stainer</i>	Rickmansworth, Hertfordshire

John Archibald Welch <i>George Raymond Gibson</i> <i>Neil Frederick Purcell</i>	an Investment Counsellor <i>Citizen and Air Pilot and Air Navigator</i> <i>Citizen and Painter Stainer</i>	King City, Ontario, Canada
Penelope Anne Welch <i>George Raymond Gibson</i> <i>Neil Frederick Purcell</i>	a Married Woman <i>Citizen and Air Pilot and Air Navigator</i> <i>Citizen and Painter Stainer</i>	King City, Ontario, Canada
Christina Ingeburg Baxter <i>James George Williams</i> <i>Martin Stephen Jaskel</i>	an Events Manager <i>Citizen and Builders Merchant</i> <i>Citizen and World Trader</i>	Merton Park, Merton
Rosalind Laura Suzanne Atherton <i>Alexander John Cameron Deane, CC</i> <i>Matthew Richardson, CC</i>	a Solicitor <i>Citizen and Currier</i> <i>Citizen and Common Councilman</i>	Pimlico, Westminster
Hannah Rebecca Rosanna Brueton <i>Michael Peter Cawston</i> <i>Timothy James Callow</i>	a Lawyer <i>Citizen and Tyler and Bricklayer</i> <i>Citizen and Security Professional</i>	Cobham, Surrey
Natasha Louise Baker <i>David Hugh Wootton, Ald.</i> <i>Mark John Boleat, CC</i>	a Paralympic Athlete <i>Citizen and Fletcher</i> <i>Citizen and Insurer</i>	Cowley, Uxbridge
Aaron McKibbin <i>David Hugh Wootton, Ald.</i> <i>Mark John Boleat, CC</i>	an Athlete <i>Citizen and Fletcher</i> <i>Citizen and Insurer</i>	Wandsworth
William Gordon Joseph <i>Robert David Gale</i> <i>Michael Raymond Mainelli</i>	a Priest, retired <i>Citizen and Scientific Instrument Maker</i> <i>Citizen and World Trader</i>	Manor Park, Newham
Andrew David Laphorne <i>David Hugh Wootton, Ald.</i> <i>Mark John Boleat, CC</i>	a Wheelchair Tennis Player <i>Citizen and Fletcher</i> <i>Citizen and Insurer</i>	Pinner, Harrow
Lesley Jane Humphreys <i>Alan Colin Drake Yarrow, Ald.</i> <i>Jeffrey Richard Evans, Ald., Sheriff</i>	a Development Director <i>Citizen and Fishmonger</i> <i>Citizen and Shipwright</i>	Horsham, Sussex
Joseph Anthony Mc.Stravick <i>David Thomas Aggett</i> <i>Joan Ann Katherine Beavington</i>	a Metropolitan Police Officer, retired <i>Citizen and Plumber</i> <i>Citizen and Wax Chandler</i>	Henley-on-Thames, Oxfordshire
Nicholas James Paul, MBE <i>Richard Stuart Goddard</i> <i>Richard Leslie Springford</i>	a Probation Officer <i>Citizen and Shipwright</i> <i>Citizen and Carman</i>	Hornchurch, Havering
Andres Linholm <i>Matthew David Dupee</i> <i>Ian Wilson Tough</i>	a Crown Council Envoy <i>Citizen and Maker of Playing Cards</i> <i>Citizen and World Trader</i>	Camberwell, Lambeth
Kathleen Mary Woodhead, MBE <i>Anthony John Keith Woodhead</i> <i>Raymond Alfred Warner</i>	a Civil Servant, retired <i>Citizen and Tax Adviser</i> <i>Citizen and Baker</i>	Loughton, Essex
Hilary Ann Warner <i>Anthony John Keith Woodhead</i> <i>Beverley Anne Redcliffe</i>	a Health Service Manager, retired <i>Citizen and Tax Adviser</i> <i>Citizen and Basketmaker</i>	Loughton, Essex
Alessandro Borruso <i>Sophie Wootton</i> <i>David Hugh Wootton, Ald.</i>	a Jeweller <i>Citizen and Fletcher</i> <i>Citizen and Fletcher</i>	Harrow
Laurence Norman Slater <i>Peter Hubert William Ruddy</i> <i>Melvyn Stuart Davis</i>	a Food Wholesaling Company Director, retired <i>Citizen and Bowyer</i> <i>Citizen and Bowyer</i>	Totteridge, Barnet

Patrick Anthony Ryan <i>Eric Robert Butcher</i> <i>John Donald Lunn</i>	a Property Developer <i>Citizen and Painter Stainer</i> <i>Citizen and Fan Maker</i>	Belgravia, Westminster
Anthony Daniel Cook <i>John Alfred Bennett, Deputy</i> <i>Roger Arthur Holden</i> <i>Chadwick, CC</i>	a Recruitment Director <i>Citizen and International Banker</i> <i>Citizen and Bowyer</i>	Ashted, Surrey
James Patrick Lee <i>Martin Robert Charles</i> <i>Humphrys</i> <i>Paul Baldwin</i>	a Sports Administrator <i>Citizen and Wheelwright</i> <i>Citizen and Wheelwright</i>	Henley-on-Thames, Oxfordshire
Monica Margaret Blake <i>David Blake</i> <i>William Joshua Gloyn</i>	a Health Service Manager <i>Citizen and Mason</i> <i>Citizen and Mason</i>	Bexley
Derek Mersh <i>Stephen Christopher Neville</i> <i>John Francis Purnell</i>	an Information Technology Manager <i>Citizen and Firefighter</i> <i>Citizen and Security Professional</i>	Romford, Havering
Neal Garbutt <i>Stephen Christopher Neville</i> <i>John Francis Purnell</i>	a Deputy Headmaster, retired <i>Citizen and Firefighter</i> <i>Citizen and Security Professional</i>	Ilford, Newham
Richard William Bryce Whitehead <i>John Roland Luckhurst</i> <i>Brian William Chart</i>	an Investment Manager <i>Citizen and Carman</i> <i>Citizen and Carman</i>	Wickham, Hampshire
Anne Burgess <i>Freda Newcombe</i> <i>John Franklin Chilcott</i> <i>Hodges</i>	a Clerk in Holy Orders <i>Citizen and Weaver</i> <i>Citizen and Weaver</i>	Isleworth, Hounslow
Constantine Michael Louloudis <i>David Hugh Wootton, Ald.</i> <i>Mark John Boleat, CC</i>	an Athlete and Student <i>Citizen and Fletcher</i> <i>Citizen and Insurer</i>	Westminster
Susannah Elizabeth Joy Rodgers <i>David Hugh Wootton, Ald.</i> <i>Mark John Boleat, CC</i>	an Athlete and Project Officer <i>Citizen and Fletcher</i> <i>Citizen and Insurer</i>	Southorpe, Stamford, Lincolnshire
Sir Donal Arthur John Keegan, KCVO, OBE <i>Ian David Luder, Ald.</i> <i>George Marr Flemington</i> <i>Gillon, CC</i>	a Consultant Physician <i>Citizen and Cooper</i> <i>Citizen and Chartered Surveyor</i>	Culmore, Londonderry
Scott William Park <i>Geoffrey William Ian Snelling</i> <i>Paul George Mason</i>	a Logistics Co-ordinator <i>Citizen and Basketmaker</i> <i>Citizen and Basketmaker</i>	Forest Gate, Newham
Elizabeth Anne Park <i>Geoffrey William Ian Snelling</i> <i>Paul George Mason</i>	a Local Government Officer <i>Citizen and Basketmaker</i> <i>Citizen and Basketmaker</i>	Forest Gate, Newham
Mark Julian Hudson <i>Timothy John Delano Cunis</i> <i>Andrew Campbell McMillan</i>	a Teacher <i>Citizen and Merchant Taylor</i> <i>Citizen and Fletcher</i>	Telford, Shropshire
David John Picknell <i>Neville John Watson</i> <i>Peter Francis Clark</i>	a Product Marketing Manager, retired <i>Citizen and Fletcher</i> <i>Citizen and Mason</i>	Horsham, Sussex
John Anthony Mann <i>Neville John Watson</i> <i>Peter Francis Clark</i>	a Business Consultant, retired <i>Citizen and Fletcher</i> <i>Citizen and Mason</i>	Horsham, Sussex
Lionel Carl Correya <i>Ivor Cook</i> <i>Ivor Lee Cook</i>	a Teacher <i>Citizen and Poulter</i> <i>Citizen and Poulter</i>	Ware, Hertfordshire

Louise Ann Bircher <i>John Alfred Bennett, Deputy Roger Arthur Holden Chadwick, CC</i>	a Local Government Officer <i>Citizen and International Banker Citizen and Bowyer</i>	Epsom, Surrey
Andrew David Bircher <i>John Alfred Bennett, Deputy Roger Arthur Holden Chadwick, CC</i>	a Local Government Officer <i>Citizen and International Banker Citizen and Bowyer</i>	Epsom, Surrey
David John Bryan <i>Michael Peter Cawston Timothy James Callow</i>	a City of London Police Officer <i>Citizen and Tyler and Bricklayer Citizen and Security Professional</i>	Erith, Bexley
Andrew Clarke <i>Michael Peter Cawston Timothy James Callow</i>	a City of London Police Officer <i>Citizen and Tyler and Bricklayer Citizen and Security Professional</i>	Burgess Hill, Sussex
Melvyn Cross <i>Stanley Brown, QGM, TD Michael Richard Adkins</i>	a Fire Officer, retired <i>Citizen and Loriner Citizen and Water Conservator</i>	Preston, Lancashire
Georgina Susan Butler <i>Benjamin Robert Hadley Hall, Ald. Neil Graham Redcliffe, Ald.</i>	a Civil Servant, retired <i>Citizen and Fletcher Citizen and Basketmaker</i>	Richmond-upon-Thames
Howard Warwick Atkinson <i>Roger Keith Mallindine David Michael Booth Irving</i>	a Finance Director, retired <i>Citizen and Distiller Citizen and Distiller</i>	Great Kingshill, Buckinghamshire
Lily Jacoba Van Den Broecke <i>David Hugh Wootton, Ald. Mark John Boleat, CC</i>	an Athlete and Student <i>Citizen and Fletcher Citizen and Insurer</i>	Durham
Gemma Jeanette Gibbons <i>David Hugh Wootton, Ald. Mark John Boleat, CC</i>	an Athlete <i>Citizen and Fletcher Citizen and Insurer</i>	Charlton, Greenwich
Shaun Andrew McKeown <i>David Hugh Wootton, Ald. Mark John Boleat, CC</i>	an Athlete <i>Citizen and Fletcher Citizen and Insurer</i>	Lee, Lewisham
Mary Margaret Morrison <i>John Anthony Lee Christopher Henry Giles</i>	a Nurse, retired <i>Citizen and Painter Stainer Citizen and Loriner</i>	Blackheath, Greenwich
Paul Ronald Hinder <i>Gerald Barry Clark Christopher David Brierley</i>	an Accountant <i>Citizen and Coachmaker and Coach- Harness Maker Citizen and Caochmaker and Coach- Harness Maker</i>	Crowthorne, Berkshire
Guy Charles Davies <i>Stephen Clark, TD William Barrie Fraser, OBE, Deputy</i>	an Investment Manager <i>Citizen and Wheelwright Citizen and Gardener</i>	Hauxton, Cambridgeshire
James Sibbald Izzard <i>Michael Peter Cawston Michael Joseph Plunkett</i>	a Clerk in Holy Orders, retired <i>Citizen and Tyler and Bricklayer Citizen and Water Conservator</i>	Sandown, Isle of Wight
Ralda Elton <i>Harold Elton Hayley Bushell</i>	a Chartered Accountant <i>Citizen and Carman Citizen and Carman</i>	Stansted, Essex
Fergus Gordon Anckorn <i>Simon Peter McIlwaine Ian Wilson Tough</i>	a Lecturer, retired <i>Citizen and Clockmaker Citizen and World Trader</i>	Hassocks, Sussex
Deborah Elizabeth Maccallum <i>Catherine Sidony McGuinness, Deputy, CC David Andrew Graves, Ald.</i>	a Higher Education Institute Director <i>Citizen and Solicitor Citizen and Solicitor</i>	Barnes, Richmond upon Thames

Stanley Broderick	a Banking Company Director, retired	Abbey Road, Westminster
<i>Peter Ronald Elliott</i>	<i>Citizen and Blacksmith</i>	
<i>George Henry Capon</i>	<i>Citizen and Blacksmith</i>	
Michael Patrick Cogher	The Comptroller and City Solicitor	Lewisham
<i>His Honour Judge Peter John Luther Beaumont, QC</i>	<i>Citizen and Loriner</i>	
<i>Kenneth Edwin Ayers, MBE, Deputy</i>	<i>Citizen and Actuary</i>	
William Lloyd Hughes	a Barrister-at-Law	Westminster
<i>William Barrie Fraser, OBE, Deputy</i>	<i>Citizen and Gardener</i>	
<i>Archibald Duncan Galloway, OBE, CC</i>	<i>Citizen and Grocer</i>	
Frederick Godfried Cornelis Meynen	a Medical Practitioner, retired	Leatherhead, Surrey
<i>Ian Ronald Evans Williams</i>	<i>Citizen and Marketor</i>	
<i>Michael Ernest Garrett, MBE</i>	<i>Citizen and Water Conservator</i>	
Margaret Law Birtwistle	a Medical Practitioner, retired	Fetcham, Surrey
<i>Ian Ronald Evans Williams</i>	<i>Citizen and Marketor</i>	
<i>Michael Ernest Garrett, MBE</i>	<i>Citizen and Water Conservator</i>	
Eileen Mary Close	a Health Visitor, retired	Ashtead, Surrey
<i>Michael Ernest Garrett, MBE</i>	<i>Citizen and Water Conservator</i>	
<i>Ian Ronald Evans Williams</i>	<i>Citizen and Marketor</i>	
Peter Kirby Reed, MBE	an Athlete and Royal Naval Officer	Henley, Oxfordshire
<i>David Hugh Wootton, Ald.</i>	<i>Citizen and Fletcher</i>	
<i>Mark John Boleat, CC</i>	<i>Citizen and Insurer</i>	
Dwayne Christopher Fields	a Bank Co-ordinator	Enfield
<i>The Rt. Hon The Lord Mayor</i>		
<i>William Barrie Fraser, OBE, Deputy</i>	<i>Citizen and Gardener</i>	
Penelope Susan Meredith Cogher	a Solicitor	Lewisham
<i>His Honour Judge Peter John Luther Beaumont, QC</i>	<i>Citizen and Loriner</i>	
<i>Kenneth Edwin Ayers, MBE, Deputy</i>	<i>Citizen and Actuary</i>	
Gerard Daniel Foley	a Waterman	Thames Ditton, Surrey
<i>Michael John Turk</i>	<i>Citizen and Insurer</i>	
<i>Richard Stuart Goddard</i>	<i>Citizen and Shipwright</i>	



Report – Policy and Resources Committee

Bill for an Act of Common Council: To change the date of elections of Ward Beadles

*To be presented on Thursday, 6th December 2012
To the Right Honourable The Lord Mayor, Aldermen and Commons
of the City of London in Common Council assembled.*

Summary

1. Your Policy and Resources Committee together with the General Purposes Committee of Aldermen have considered a draft Bill for an Act of Common Council to change the date of the elections of Ward Beadles so that these elections continue to coincide with the ordinary elections of Common Councilmen, rather than having two separate wardmotes in each ward for these purposes.
2. Since at least 1663, Ward Beadles and Common Councilmen have been elected at the same wardmotes, and on a number of occasions Acts of Common Council have been passed to ensure that the date of the elections of Ward Beadles continues to coincide with that for the whole number of Common Councilmen.
3. An Act of Common Council was passed recently to change the date of the ordinary elections of Common Councilmen. Whereas previously these elections were held on the second Friday in March in every fourth year, they will in future be held on either the third Wednesday in March, or the fourth Wednesday in March, or in certain circumstances on another date to be determined by the Town Clerk in consultation with the Lord Mayor. Consequential changes were also made to the term of office of Common Councilmen.
4. The date of the elections of Ward Beadles is regulated by a separate Act of Common Council, made on 4 December 2003. With the intention of allowing Ward Beadles to be elected at the wardmotes held for the ordinary elections of Common Councilmen, this Act provided that the elections of Ward Beadles would also be held on the second Friday in March in every fourth year. If no change is made to the existing position it will be necessary to hold two wardmotes in each ward in March 2013, and every fourth year thereafter, for the election of Ward Beadles and Common Councilmen respectively.

Recommendation

5. We recommend that the Bill for an Act of Common Council be approved in the form attached.

Main Report

Purpose of report

6. The purpose of this report is to seek approval to the annexed Bill for an Act of Common Council to change the date of elections of Ward Beadles so that these elections continue to coincide with the ordinary elections of Common Councilmen, rather than having two separate wardmotes in each ward for these purposes.
7. As above, if no change is made to the existing position it will be necessary to hold two wardmotes in each ward in March 2013, and every fourth year thereafter, for the election of Ward Beadles and Common Councilmen respectively.

The proposed solution

8. It is proposed that Ward Beadles continue to be elected at the wardmotes held for the ordinary elections of Common Councilmen. As the date of these wardmotes is no longer fixed by reference to a particular day, it is recommended that the date of the elections of Ward Beadles is in future determined by reference to the date of ordinary elections of Common Councilmen. This would also mean that if, in the future, the date of ordinary elections of Common Councilmen changes again, then the date of the elections of Ward Beadles will automatically change without the need for a further Act of Common Council.
9. By changing the date of the elections of Ward Beadles, consequential changes will also have to be made to realign their term of office. We have also taken the opportunity to propose an amendment to the existing arrangements, to enable an outgoing Ward Beadle to open the wardmote, and to allow for local ward variations as to the precise point in the wardmote at which a Ward Beadle ceases to hold office.
10. It is not proposed to change the current arrangements whereby Aldermen are authorised to fill, by appointment, casual vacancies that may occur in the office of Ward Beadle in their respective wards between elections.

Bill for an Act of Common Council

11. It is necessary to pass an Act of Common Council to give effect to the changes outlined above, and a Bill is annexed for approval. The Bill will be submitted to the Recorder of London for settling before it is submitted to this Honourable Court.

Conclusion

12. Following the recent passing of an Act of Common Council to change the date of the ordinary elections of Common Councilmen, these elections no longer coincide with the elections of Ward Beadles. It is recommended that the elections of Ward Beadles be realigned with, and in future fixed by reference to, the date of the ordinary elections of Common Councilmen. This would avoid the need to hold two wardmotes in each ward in March 2013, and every fourth year thereafter. The required changes can be achieved through the proposed Act of Common Council.

All which we submit to the judgement of this Honourable Court

DATED this 8th Day of November 2012
SIGNED on behalf of the Committee

**Mark John Boleat,
Chairman**

To be considered at the Court of Common Council

2012

A BILL

For an Act of Common Council to –

Change the date of the elections of Ward Beadles;

Make incidental and consequential changes to the term of office of Ward Beadles;

Provide that any casual vacancy occurring in the office of Ward Beadle shall be filled by the Alderman of the ward in which the vacancy occurs;

Repeal the Act of Common Council made and passed on the 4th day of December 2003.

WHEREAS:-

- (1) From time immemorial there has existed and still exists in the City of London (“the City”) a Common Council consisting of the Lord Mayor, Aldermen and Commons in Common Council assembled and the Common Council have made, passed, ordained and established divers Acts, Ordinances, Rules, Orders and Regulations for the regulation and good government of the City and its Liberties as to them from time to time has been found necessary and expedient;
- (2) By an Act of Common Council made and passed on the 4th day of December 2003 it was enacted that as from the coming into force of that Act the elections of Ward Beadles shall take place on the second Friday of March in every fourth year after 2005, which at that time coincided with the date of ordinary ward elections in relation to the whole number of Common Councilmen;
- (3) By an Act of Common Council made and passed on the 13th day of September 2012 it was enacted that ordinary ward elections in relation to the whole number of Common Councilmen shall take place on a date to be determined in accordance with the provisions of that Act;
- (4) It is desirable that the elections of Ward Beadles should continue to take place on the same date as ordinary ward elections in relation to the whole number of Common Councilmen;
- (5) It is desirable to make certain incidental and consequential changes to the term of office of Ward Beadles;
- (6) It is also desirable that the Aldermen of the several wards in the City should continue to be authorised to fill by appointment any casual vacancies occurring in the office of Ward Beadle in their respective wards;
- (7) His late Majesty King Edward the Third by his Charter made and granted to the City in the fifteenth year of his reign afterwards confirmed and ratified by Parliament did (amongst other things) grant that if any customs in the City before that time obtained

and used were in any part hard or defective or any things in the City newly arising in which no remedy had been ordained should need amendment the Mayor and Aldermen of the City and their successors with the assent of the Commonalty of the City might put and ordain thereto fit remedy as often as it should seem expedient to them so that such ordinance should be profitable to the King and to the citizens and to all other liege subjects resorting to the City and agreeable also to reason and good faith.

BE IT THEREFORE and IT IS HEREBY ENACTED ORDAINED AND ESTABLISHED by the Right Honourable the Lord Mayor, the Right Worshipful the Aldermen and the Commons of the City of London in Common Council assembled and the authority of the same **AS FOLLOWS:**

Elections of Ward Beadles

1. Elections of Ward Beadles shall take place on the same date as ordinary ward elections in relation to the whole number of Common Councilmen, as determined in accordance with the provisions of the Act of Common Council made and passed on the 13th day of September 2012 or any other Act of Common Council from time to time amending or replacing the same.

Term of office of Ward Beadles

2. (1) Subject to subsections (2) and (3) any Ward Beadle shall, unless he resigns his office or it otherwise becomes vacant, cease to hold office on the election of his successor, who shall hold office from that point.

(2) The Alderman of the Ward may instead direct that a Ward Beadle shall cease to hold office at some later point in the Wardmote at which his successor is elected, or on the closing of the said Wardmote, in which case his successor shall hold office from that later point.

(3) If no successor to a Ward Beadle is elected at a Wardmote held in accordance with section 1, that Ward Beadle shall cease to hold office on the closing of the said Wardmote.

Casual vacancies in the office of Ward Beadle

3. On a casual vacancy occurring in the office of Ward Beadle, the vacancy shall be filled by appointment by the Alderman of the Ward in which the vacancy has occurred.

Repeal

4. The Act of Common Council made and passed on the 4th day of December 2003 is hereby repealed (except in relation to its repeal of certain provisions of Acts of Common Council made and passed on the 14th day of June 1984 and the 10th day of October 2002 respectively).

Commencement

5. The provisions of this Act shall come into force on the day on which it is made and passed as an Act of Common Council.



Report – Policy & Resources Committee

Establishment of a Health & Wellbeing Board

To be presented on Thursday, 6th December 2012

*To the Right Honourable The Lord Mayor, Aldermen and Commons
of the City of London in Common Council assembled.*

Summary

The Health and Social Care Act 2012 (“The HSCA 2012”) is introducing significant changes to the delivery of health services in England, in a move which the Government hopes will improve the ‘democratic accountability’ of the NHS.

With the abolition of Primary Care Trusts (PCTs), local authorities are taking on new responsibilities over public health. One of the key aspects of the reforms is the establishment of ‘Health & Wellbeing Boards’ (H&WB), to provide collective leadership to improve health and wellbeing in each local authority area. The City will need to have its own H&WB set up by April 2013.

The steps to ensure compliance with these new legal requirements were the subject of consultation with the City’s ‘Shadow’ Health & Wellbeing Board and your Community and Children’s Services, Port Health & Environmental Services and Policy & Resources Committees. The proposals before Members today are the result of detailed and constructive discussions at all of these, and we believe that they will enable the City and partner agencies to discharge these important new functions effectively.

Recommendations

We recommend that:-

- a) with effect from April 2013, a Health & Wellbeing Board be established as a committee of the Common Council, with the constitution and terms of reference set out in the Appendix; and
- b) the convention that the Chairman of the Health & Wellbeing Board should be a Member of the Court of Common Council be endorsed.

Main Report

Background

1. The Health and Social Care Act 2012 (“The HSCA 2012”) received Royal Assent on 27 March 2012. The Act sets out the ambition for the NHS to become ‘democratically accountable’ through changes in the way health services are commissioned and delivered.
2. One of the key aspects of the reform is that local authorities in England will take over the responsibility for health improvement of local populations. Primary care – that is, the responsibility for treating illness – will remain with the NHS. The new duties which local authorities are taking on include the appointment of a Director of Public Health, the commissioning of a local Healthwatch group (the equivalent of what is currently known as LINK) and the setting up of a Health & Wellbeing Board (H&WB) to provide collective leadership to improve health and wellbeing for the local area.
3. With the abolition of Primary Care Trusts (PCTs), it will fall on these H&WBs to provide a means of integrating all aspects of public health in the local area.

Current Position

4. A ‘Shadow’ Health & Wellbeing Board for the City of London started work in earnest in April 2012 in response to the Government’s expectation that local authorities should be prepared ahead of the implementation of the reforms. The Shadow Board examined and shaped proposals for the governance of the City’s H&WB, before these being considered by the Community & Children Services, the Port Health & Environmental Services and the Policy & Resources Committee. The views obtained through this process of consultation have been taken on board in the design of these final proposals.

Meeting the legal requirement

5. In accordance with s.194 of the HSCA 2012, every local authority has a duty to establish a H&WB. This requirement applies to the City of London in its local authority capacity. .
6. The overarching aims of H&WBs are (s.195):-
 - a. to provide collective leadership to encourage integrated working between NHS commissioners, public health and social care services for the advancement of local health and wellbeing.
 - b. to provide advice assistance and support to encourage partnership arrangements. eg budget pooling arrangements
 - c. to encourage providers of “health related services” eg. Housing to work closely with the Board, Social Care Services and Health Service Commissioners

In particular, Health and Wellbeing Boards will have to undertake a Joint Strategic Needs Assessment (JSNA) and develop a joint Health and Wellbeing Strategy for the City of London (s.192-193).

Positioning within the City Corporation

7. The requirement of s.194 (11) of the Health and Social Care Act 2012 is that the Health and Wellbeing Board must be *“a committee of the local authority which established it and, for the purposes of any enactment, is to be treated as if it were a committee appointed by that authority under section 102 of the Local Government Act 1972”*. The Comptroller & City Solicitor has advised that to comply with the statutory provision the Health and Wellbeing Board must become a committee in its own right rather than a sub-committee, or its work being absorbed by another existing committee.
8. Careful consideration will need to be given to how the developing role of the H&WB might impinge on the work of other City Corporation committees, particularly the Community & Children’s Services and Port Health & Environment Services committees. H&WBs will share many operational similarities with partnership bodies (like Local Strategic Partnerships – LSP – or Community Safety Partnerships - CSP) in that its decisions affect not just the local authority but a variety of agencies and partners.
9. The Local Government Association (LGA) has published guidance in respect of setting up H&WBs (document entitled “New Partnerships, New Opportunities”). In this document, the LGA acknowledges that “H&WBs are throwing up a number of constitutional issues” and that, once in operation, difficulties may arise in relation to political proportionality, voting by officers and, more generally, the application of local authority standing orders. Section 194(2) of the HSCA 2012 allows the Secretary of State to create regulations enabling the H&WB to be exempted from some of the established practices in local government. These regulations are expected to be produced in January 2013 and they are intended to overcome many of the initial issues associated with the unusual configurations of H&WBs.
10. The LGA advises that, at present, “these [constitutional] issues are far from centre-stage for local areas [... which are instead] focusing on establishing relationships, developing shared priorities and getting down to business with an emphasis on short-term wins”. It recommends that H&WBs should consider legal and constitutional issues which arise as a group, once established.

Terms of Reference

11. There is currently no national guidance or ‘template’ for H&WBs Terms of References. There is little consistency in the scope and extent of the terms of reference which currently govern H&WBs/ Shadow H&WB elsewhere. A draft ToR giving specific reference to the H&WBs statutory functions is proposed below. The City’s H&WB may later choose to spell out in greater detail what its roles and responsibilities will be.

“To be responsible for:-

1. **carrying out all duties conferred by the Health and Social Care Act 2012 (“the HSCA 2012”) on a Health and Wellbeing Board for the City of London area, among which:-**
 - i. **to provide collective leadership for the general advancement of the health and wellbeing of the people within the City of London by promoting the integration of health and social care services;**
 - ii. **to identify key priorities for health and local government commissioning, including the preparation of the Joint Strategic Needs Assessment and the production of a Joint Health and Wellbeing Strategy.**

All of these duties should be carried out in accordance with the provisions of the HSCA 2012 concerning the requirement to consult the public and to have regard to guidance issued by the Secretary of State;

2. **mobilising, co-ordinating and sharing resources needed for the discharge of its statutory functions, from its membership and from others which may be bound by its decisions; and**
 3. **appointing such sub-committee as are considered necessary for the better performance of its duties.”**
12. The above terms of reference have been designed to ensure that the new H&WB is able to discharge all of the statutory duties which the Act has conferred upon it.

Membership and Chairmanship

13. The HSCA 2012 is prescriptive of the minimum membership of H&WBs. The local authority has power to add members to the H&WB as it sees fit.

The Act sets out the core membership as follows:-

- a. at least one councillor of the local authority, nominated by the Leader (or in non-executive authorities (e.g. the City), by the Local Authority).
 - b. the director of adult social services for the local authority,
 - c. the director of children’s services for the local authority,
 - d. the director of public health for the local authority,
 - e. a representative of the Local ‘Healthwatch’ organisation for the area of the local authority,
 - f. a representative of each relevant clinical commissioning group (CCG), and
 - g. such other persons, or representatives of such other persons, as the local authority thinks appropriate.
14. In general, local authorities have chosen to have Cabinet or Lead Members responsible for Health, Leisure, Adult and Children’s Services, etc.

represented on their respective H&WBs. Consequently, some have up to 4 elected councillors on the Board (e.g. Hounslow).

15. Following consultation, it is proposed that Common Council representation on the Health & Wellbeing Board should be as follows:-
 - a. the Chairman of the Policy & Resources Committee or his/her representative;
 - b. the Chairman of the Community & Children's Services or his/her representative;
 - c. the Chairman of the Port Health & Environmental Services Committee, or his/her representative, and
 - d. Up to 3 Members appointed by the Common Council (who are not members of the Health and Social Care Scrutiny Sub-Committee – see paragraph 20). These Members are to be elected in January 2013 to enable them to sit on the Shadow H&WB for the remaining of the interim period.
16. The full proposed Membership (including Members of the Common Council, as well as other statutory Members and representatives of key agencies) is set out in the Appendix.
17. We also recommend the endorsement of the convention that the Chairman of the H&WB should be a Member of the Common Council, to ensure a suitable representation at the Court, noting that a suspension of standing orders might be needed to allow Chairmen of other Committees to also chair the H&WB, if elected to do so.

The City's Health Scrutiny Function

18. Since 2001, local authorities have had a duty to provide scrutiny of health matters relating to the health service in the authority's area. The City of London has discharged this function through the Health & Social Care Scrutiny Sub-Committee of the Community & Children's Services Committee.
19. The Department of Health has announced its intention to 'strengthen and streamline' how local authorities carry out health scrutiny to coincide with the introduction of H&WB and the general reforms of the NHS. The Government has outlined proposals to give greater flexibility to local authorities in how they perform health scrutiny by removing the requirement for there to be 'scrutiny committees' and allowing authorities to fulfil these duties through any 'alternative arrangements' which they consider suitable. The proposals also seek to re-balance the power of scrutiny committees over decisions about the re-configuration of local NHS services (in particular, concerning referrals to the Secretary of State in case of disputes).
20. The way in which the City Corporation discharges its health scrutiny function is to be reviewed once the outcome of the government's consultation is known. In the meantime, the HSCA 2012 is clear that the functions of the H&WB and the Health Scrutiny Sub-Committee are not compatible (s.196)

and, therefore, it has been agreed that Members should not be able to serve on both of these at the same time.

Corporate & Strategic Implications

21. As set out above, there will be a need to consider how the developing work of the H&WB is likely to impact on the work of other committees. A need for minor changes to the Standing Orders is likely to be required to allow Chairmen of other Committees to also chair the H&WB.

Conclusion

22. The City Corporation needs to ensure that it responds effectively to the changes relating to the way health services are commissioned and delivered in the Square Mile. This report deals with the need to formally set up a Health & Wellbeing Board in April 2013 and seeks the Court's approval of a set of proposals that has been the subject of detailed consultation with Committees and key stakeholders.

All which we submit to the judgement of this Honourable Court

DATED this 8th November 2012

SIGNED on behalf of the Committee

Mark Boleat
Chairman of the Policy & Resources Committee

HEALTH & WELLBEING BOARD

1. **Constitution**

A Non-Ward Committee consisting of,

- three Members elected by the Court of Common Council (who shall not be members of the Health and Social Care Scrutiny Sub-Committee)
- the Chairman of the Policy and Resources Committee (or his/her representative)
- the Chairman of Community and Children's Services Committee (or his/her representative)
- the Chairman of the Port Health & Environmental Services Committee (or his/her representative)
- the Director of Public Health or his/her representative
- the Director of the Community and Children's Services Department
- a representative of Healthwatch appointed by that agency
- a representative of the Clinical Commissioning Group (CCG) appointed by that agency
- the Chairman of the SaferCity Partnership Steering Group (or in his/her place, the Deputy Chairman)
- the Environmental Health and Public Protection Director
- a representative of the City of London Police appointed by the Commissioner

2. **Quorum**

The quorum consists of five Members, at least three of whom must be Members of the Common Council or officers representing the City of London Corporation.

3. **Terms of Reference**

To be responsible for:-

- a) carrying out all duties conferred by the Health and Social Care Act 2012 ("the HSCA 2012") on a Health and Wellbeing Board for the City of London area, among which:-
 - i) to provide collective leadership for the general advancement of the health and wellbeing of the people within the City of London by promoting the integration of health and social care services; and
 - ii) to identify key priorities for health and local government commissioning, including the preparation of the Joint Strategic Needs Assessment and the production of a Joint Health and Wellbeing Strategy.

All of these duties should be carried out in accordance with the provisions of the HSCA 2012 concerning the requirement to consult the public and to have regard to guidance issued by the Secretary of State;

- b) mobilising, co-ordinating and sharing resources needed for the discharge of its statutory functions, from its membership and from others which may be bound by its decisions; and
- c) appointing such sub-committees as are considered necessary for the better performance of its duties.

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Report of the Working Party of the Court of Common Council to undertake a post-implementation review of the governance arrangements

To be presented on Thursday, 6th December 2012

To the Right Honourable The Lord Mayor, Aldermen and Commons of the City of London in Common Council assembled.

Summary

1. This report outlines the conclusions and recommendations of the Post-Implementation Review of Governance Working Party following its review of the changes to the City of London Corporation's governance arrangements, as agreed by this Court on 3 March 2011.
2. The findings of the review have been considered and endorsed by the Policy and Resources Committee.
3. The Working Party **recommends** that the proposals set out in this report be approved.

Background

4. Following a comprehensive review of the City Corporation's governance a number of changes to the arrangements were agreed by the Court of Common Council on 3 March 2011 (Appendix A). In approving the new arrangements the Court also agreed that a post-implementation review should be undertaken after a year of operation to take stock and to ensure that the revised arrangements were operating effectively and that a Working Party should be established to do this.
5. A Post-Implementation Governance Review Working Party was subsequently appointed by the Court to review the operation and effectiveness of the revised arrangements. The Working Party agreed that the most effective and inclusive way of identifying whether there were any issues arising out of the

revised arrangements was to seek the views of the various City Corporation Committees and all Members of the Court individually. A consultation exercise was subsequently carried out over the summer recess. To get a sense of whether Members were generally happy with the revisions, Members were asked to respond regardless of whether they had any comments on specific changes.

6. In total, 18 Members responded to the consultation and 23 Committees considered the revised arrangements. All the responses have been considered in detail by the Working Party and it concluded that overall the new arrangements were operating well. However, there are one or two areas that would benefit from some adjustment and change. This report focuses on the areas which require attention only. Full details of the Working Party's deliberations can be found in the minutes of its September 2012 meeting. In addition, copies of the detailed papers considered by the Working Party are available for inspection on the City Corporation's website or in hard-copy from the Town Clerk's Department.

Changes Relating to the Court of Common Council

7. Three comments were received from Members on the arrangements for the informal or private Members' meetings held each year. The principal concerns were that informal meetings of all Members should not be substitutes for formal Court meetings and that the Court needed to be reminded that no decisions can be taken at the informal meetings.

The Working Party concluded that while no specific action was needed on this, Members should be reminded of the purpose of the informal meetings of all Members of the Court and that no decisions can be taken at such meetings.

8. Reference was made to a comment on the value of oral presentations being made in the Court on the Lord Mayor's overseas visits.

The Working Party acknowledged that this could be dealt with more efficiently and recommend that, as Members already received details of the overseas visits in writing, oral reports should be dispensed with or shortened considerably.

9. As part of the discussion on matters relating to meetings of the Court of Common Council it was pointed out that there was no mechanism for dealing with matters arising from the minutes. The Town Clerk undertook to look into the matter and report back.

Recommendation: That the Town Clerk be requested to look into an appropriate mechanism for dealing with matters arising from the minutes at meetings of the Court of Common Council.

Committees

10. Ward Committees were generally content with their current status. The Establishment Committee in particular commented on being satisfied that, following the 2011 Review, it had been retained as a stand-alone Committee. Reference was also made to the relatively small size of its membership which could lead to problems in the future. Options for increasing the size of the Establishment Committee were discussed and the Working Party felt that the most straightforward way of doing this would be to increase its membership from 10 Members elected by the Court to 15, at least two of whom should have less than 5 years' service.

Recommendation: That the constitution of the Establishment Committee be amended to - A Non-Ward Committee consisting of:-

- **one Alderman nominated by the Court of Aldermen**
- **15 Members elected by the Court of Common Council, at least two of whom shall have fewer than five years' service on the Court at the time of their appointment**
- **a representative of the Finance Committee**

11. The Working Party also thought that the current arrangements for enabling committees to regularly review their terms of reference should be improved.

Recommendation: That all committees should be requested to review their terms of reference on an annual basis towards the end of the year to enable any proposed changes to be considered in time for the Committees re-appointment in the following year.

Culture, Heritage and Libraries Committee

12. Six Members as well as the Culture, Heritage and Libraries Committee (CHLC) commented on how the new Committee was working. The comments and suggestions ranged from the removal of the cultural elements of its work, whether the Committee and its remit was too large, whether to formalise the work of the Members' Cultural Strategy Group and whether the Committee should have oversight of the Museum of London and the Spitalfields Music Festival.

13. With regard to oversight of the Museum and Spitalfields Music Festival, the Working Party noted that such oversight had already been considered as part of the broader consolidation of the CHLC's responsibilities. Grant funding of the Museum of London is now reported in the Committee's budget (although agreeing the amount of the budget would remain with the Finance Committee) and the Committee would be responsible for monitoring the activities of the Museum and its alignment with the City's Cultural Strategy. The Spitalfields Music Festival was however funded by the City Educational Trust Fund and its funding could not be transferred to another body. Nevertheless, earlier this year the Finance Committee agreed that as a condition of the Trust receiving any grant from the City Educational Trust Fund, the views of the Culture,

Heritage and Libraries Committee should be sought formally and reported to the Finance Grants Sub-Committee when funding is being considered.

14. The Working Party also acknowledged the value of the Members' Cultural Strategy Group (an informal group which was set up to monitor the delivery of the Cultural Strategy and facilitate cross-communication between key cultural institutions in the City and the City Corporation and which comprises the Chairmen and Deputy Chairmen of the Barbican Centre, Guildhall School and Museum of London Boards and the Culture, Heritage and Libraries, Finance, and Policy and Resources Committees). Discussion took place on whether the Group should be formalised and on balance, mainly due to its cross cutting remit, it was felt that the Group was working well in ensuring greater collaboration between the CHLC and the relevant Boards and should therefore remain in its current format.

Recommendation: That the Culture, Heritage and Libraries Committee be advised of the above accordingly.

The Office of Chief Commoner

15. The election of Chief Commoner is currently held in September of each year, prior to the successful candidate taking office in April, to enable a period of 'lead-in'. One or two Members felt that the 7 month wait was too long and that September was too soon after the summer recess for candidates to get fully organised. In addition Standing Order No 18 (3) states that the Chief Commoner's term of office shall be from 1st April following election until 31st March in the following year. Recent Chief Commoners have expressed a wish for the handover of office to coincide with the April Court meeting.

Recommendation: That the election of the Chief Commoner should take place in October in each year and that the term of office of the Chief Commoner should be amended in Standing Orders to "*a period commencing and ending on the date of the first Court of Common Council after the wardmotes each year*".

16. Reference was made to the current arrangement whereby there is an expectation that Aldermen would not vote in the election of Chief Commoner. On balance, the Working Party thought that there was no reason why Aldermen should not be allowed to vote as the Chief represents the whole of the Court.

Recommendation: That that the current arrangement whereby Aldermen do not vote in the election of the Chief Commoner should be dispensed with.

Investment Committee

17. The Working Party supported a suggestion from the Investment Committee that arrangements should be put in place to enable that Committee to play a part in the process undertaken by the Resource Allocation Sub-Committee in

determining the appropriate investment proportions between property and non-property assets. In addition the Working Party was of the view that the Chamberlain should report to the Investment Committee on the respective merits of equity or investment property disposal to generate funds to support the capital programme. It also considered a proposal that for clarity the membership of the Committee's two Boards should be set out in the City Corporation's official Pocket Book.

Recommendation: That:-

- i) the terms of reference of the Investment Committee be amended as follows:-**
 - a) To be responsible for the strategic oversight and monitoring of the performance of all of the City of London Corporation's investments, in accordance with the investment strategy determined by the Policy & Resources Committee.**
 - b) To fulfil (a) above by means of the appointment of a Property Investment Board, a Financial Investment Board and a Social Investment Board responsible for property, financial investments and social investments, respectively.**
 - c) To provide the Resource Allocation Sub-Committee with proportions between property and non-property assets as part of the resource allocation process with the final decision remaining with the Resource Allocation Sub-Committee.**
- ii) the Investment Committee be consulted on the respective merits of equity or investment property disposal to generate funds to support the capital programme. The outcome of which should be reported to the Resource Allocation Sub-Committee and the Policy and Resources Committee;**
- iii) the Investment Committee be advised accordingly; and**
- iv) the Culture, Heritage and Libraries Committee be requested to consider whether the membership of the Investment Committee's three Boards should be set out in the Pocket Book.**

Audit and Risk Management Committee (A&RM)

18. The issue of whether the Chairman and Deputy Chairman of the A&RM Committee should be prohibited from being Chairman or Deputy Chairman of any other City Corporation Committee or from serving on the Policy and Finance Committees was raised. It was noted that the Chamberlain had

confirmed that the A&RM Committee adopted CIPFA best practice where applicable and that the Chairman and Deputy Chairman were already prohibited from serving as Chairman of other City Corporation committees. It was also noted that the appointment of the City Corporation's external auditors was not included in any committee terms of reference and the Working Party felt that this needed to be rectified.

Recommendation: That:-

- i) based on the guidance received, the Finance and the A&RM Committees be advised that the Chairman and the Deputy Chairman of the A&RM Committee should retain the ability to be able to serve on other committees including the Policy and Resources and Finance Committees;**
- ii) subject to the provisions in Standing Orders no action be taken with regard to the Chairman and Deputy Chairman being able to serve as Chairman or Deputy Chairman of any other City Corporation Committee; and**
- iii) the A&RM Committee be requested to consider incorporating within its terms of reference responsibility for making recommendations to the Court of Common Council for the appointment of external auditors within its terms of reference.**

Open Spaces Committees

19. The management of the City Corporation's open spaces is now maintained by three Non-Ward Committees, namely, the Open Spaces, City Gardens and West Ham Park Committee; Hampstead Heath, Highgate Wood and Queen's Park Committee; and the Epping Forest and Commons Committee.
20. Since the new arrangements were introduced in 2011, the Open Spaces, City Gardens and West Ham Park Committee has been concerned over the operation of the Committee in terms of its governance, particularly the speaking and voting rights of various constituent groups, eligibility for Chairmanship, quorum and local observer members. These issues arise in part from the need to comply with the terms of the 1874 Conveyance relating to the management of West Ham Park. Whilst officers have presented potential resolutions to these issues the Committee feels that proposed solutions are overly complex and do not really address the difficulties.
21. In light of this the Committee proposed that its business should be split and a separate West Ham Park Committee established. Further, to ensure a continued link with the Open Spaces & City Gardens Committee, it proposed that the same eight Court of Common Council Members be elected by the Court to serve on both Committees.
22. The Working Party considered this matter in detail and was mindful of the Open Spaces, City Gardens and West Ham Park Committee's dissatisfaction

with the current situation. On balance it was felt that the work of the Committee should be split and two separate committees with the same Court of Common Council membership be established.

23. In addition, the Open Spaces, City Gardens and West Ham Park Committee raised the issue of responsibility for future management of the City of London Cemetery and Crematorium. The Working Party noted that the management arrangements would be reviewed in twelve months' time.

Recommendation: That:-

- i) **the work currently undertaken by the Open Spaces, City Gardens and West Ham Park Committee be split and a new committee be established for the purposes of the management of West Ham Park to be known as the West Ham Park Committee; that Committee to have the following terms of reference:-**
 - a) **to have regard to the overall policy laid down by the Open Spaces and City Gardens Committee;**
 - b) **to be responsible for the ownership and management of West Ham Park (registered charity no. 206948) in accordance with the terms of the conveyance of the Park by John Gurney, Esq., to the City of London Corporation dated 20th July 1874 and in accordance with the Licence in Mortmain dated 22nd May 1874 and the management of a Nursery; and**
 - c) **authorising the institution of any criminal or civil proceedings arising out of the exercise of its functions.**
- ii) **the remaining elements of the work of the Open Spaces, City Gardens and West Ham Park Committee be undertaken by an Open Spaces and City Gardens Committee; that Committee to have the following terms of reference:-**

Open Spaces

- a) **dealing with, or making recommendations to the Court of Common Council where appropriate, all matters relating to the strategic management (eg. policy, financial and staffing) of the City of London Corporation's open spaces where such matters are not specifically the responsibility of another Committee; and**
- b) **the appointment of the Director of Open Spaces.**

City Open Spaces

- c) **the management and day-to-day administration of the gardens, churchyards and open spaces in the City under**

the control of the Common Council, together with Bunhill Fields Burial Ground;

- d) arrangements for the planting and maintenance of trees and other plants and shrubs in open spaces and in footpaths adjacent to highways in the City;**
 - e) advising on applications for planning permission relating in whole or in part to the gardens, churchyards or open spaces in the City under the control of the Common Council; and**
 - f) the functions of the Common Council under the Local Government (Miscellaneous Provisions) Act 1976 to make safe by felling, or otherwise, dangerous trees in the City generally on receipt of notices served on the City of London Corporation in the circumstances set out in Section 23 of the Act and where trees are in danger of damaging property.**
- iii) the same eight, elected, Court of Common Council Members should serve on the two Committees.**
 - iv) that Standing Order No 22 be amended to ensure that the service of any Member on the Open Spaces and City Gardens Committee and the West Ham Park Committee should count as one Committee.**
 - v) that Standing Order No 29 (3)(b) be amended to include the Open Spaces and City Gardens Committee, and the West Ham Park Committee. This is so that Members are eligible to chair both Committees at the same time.**

24. The Epping Forest & Commons Committee highlighted that at its meeting a Verderer advised that he believed that the Epping Forest Act 1878 gave Verderers equal rights to Common Council Members regardless of the City Corporation asset being discussed i.e. Burnham Beaches and City Commons. The Verderer believed that the wording “for the consideration of business relating to Epping Forest only” listed in the Committee’s terms of reference contravened the Epping Forest Act 1878.

25. The Working Party received legal advice that this was not the case and the provisions in the Epping Forest Act relate only to the Committee’s function in managing Epping Forest and not to the management of the City Commons and Burnham Beaches Estates. The Verderers are full Members of the statutory Epping Forest Committee, the functions of which are subsumed into the Epping Forest & Commons Committee. Therefore there is no statutory basis on which to make the Verderers voting Members in respect of the Committee’s non-Epping Forest business. Furthermore, the Comptroller & City Solicitor has advised that due to the provisions of the Local Government

and Housing Act 1989, the Verderers cannot be voting members in respect of the City Commons business.

Recommendation: That, in light of the legal advice, the current position should be upheld and the Epping Forest & Commons Committee be advised accordingly.

Policy and Resources Committee

26. Two comments had been received in relation to the operation of the Policy and Resources Committee. One called for a separate review of the Committee and the other questioned the remit of the Projects Sub-Committee. The Streets and Walkways Sub-Committee also asked for consideration to be given to altering the Project Approval Procedures to allow Gateway 2 reports to be submitted to the Spending Committee.
27. The Working Party noted that the issue of the remit of the Projects Sub-Committee had been considered by the Policy Committee at its meeting in July 2012. This followed concerns raised by the Board of Governors of the City of London School over the way in which the Sub-Committee had dealt with a particular project. It was also accepted that this was a new sub-committee and that certain aspects of how it was working were still being developed and would need time to bed-in.
28. With regard to how Gateway 2 reports are currently considered, a review of the Project Approval Procedure has already been undertaken and is the subject of a separate paper on the agenda for today's meeting. The Chairmen of the Planning and Transportation Committee and the Projects Sub-Committee have already met to discuss ways in which the process can be fine-tuned to reflect the concerns expressed by Streets and Walkways Sub-Committee whilst ensuring that all projects follow a consistent approvals route.

Recommendation: That the comments with regard to the Projects Sub-Committee and the Projects Procedure be noted and that the Streets and Walkways Sub-Committee be advised accordingly.

29. The Licensing Committee requested that consideration be given to the Chairman of the Licensing Committee becoming an ex-officio Member of the Policy Committee on the basis that licensing was a major policy area which affects the City, workers and residents.
30. The Working Party noted that a review of the ex-officio appointments on the Policy and Resources Committee had been considered by the Committee in June 2011 as directed by the Court and that the possibility of the Chairman of the Licensing Committee becoming an ex-officio Member had also been considered in 2008. At that time the request had been declined on the basis that the Policy Committee had no specific involvement with, or influence over, the City Corporation's licensing policy and that the Licensing Committee reported directly to the Court. Changes were however made to the ex-officio

appointments on the Committee in 2011 with the addition of the Chairman of the Culture, Heritage and Libraries Committee and the Chairman and Deputy Chairman of the Investment Committee. This increased the number of ex-officio places from 10 to 13. Licensing is one of 14 committees/boards which do not hold an ex-officio place on the Policy Committee and the Working Party was content with the current arrangement.

Recommendation: that no change be made to the Policy Committee's current ex-officio membership and that the Licensing Committee be advised accordingly.

31. Detailed consideration was also given to the proposals presented by the Policy and Resources Committee in respect of its governance. The Working Party supported the proposal for the Committee's operational property management responsibilities, currently undertaken by the Corporate Asset Sub-Committee to be transferred to the Finance Committee.

Recommendation: That the Policy and Resources Committee's operational property management responsibilities, currently undertaken by the Corporate Asset Sub-Committee, be transferred to the Finance Committee subject to the Policy Committee retaining the ability to decide how the Guildhall Complex should be utilised.

32. The Policy Committee also proposed transferring its responsibilities for the Energy and Sustainability Sub-Committee to the Planning and Transportation and Finance Committees. The Chairman of the Energy and Sustainability Sub-Committee advanced a case on behalf of that Sub-Committee for this area of work to remain with the Policy Committee. This was based broadly on the need for sustainability to be at the heart of the policy of the City Corporation and on the problems that might be caused by dividing important areas such as the cost of energy and compliance with carbon reduction commitments between two committees. The Working Party considered carefully the Chairman of the Energy and Sustainability Sub-Committee's argument and accepted that these areas of responsibility should not be divided but, on balance, still believed it appropriate for responsibility for that work to be transferred to another Committee.

Recommendation: that:-

- i) **the areas of responsibility of the Energy and Sustainability Sub-Committee should not be divided and that responsibility for the Energy and Sustainability Sub-Committee's work be transferred to the Planning and Transportation Committee only, subject to the Policy and Resources Committee continuing to exercise its overarching role and responsibility for coordinating and approving strategy and policy; and**
- ii) **an annual report on the work of energy and sustainability be submitted to the Policy Committee for information.**

33. The Working Party considered the Policy Committee's proposals for the work of the Hospitality Working Party and the Members' Privileges Sub-Committee to be merged into a new Sub-Committee or Board answerable to the Grand Committee but with a direct reporting line to the Court of Common Council. The Working Party discussed the merger in detail and on balance, felt that the two areas were very different and should therefore be kept separate. It agreed that the two bodies, chaired by the Chief Commoner, should be able to submit reports directly to the Court and that the Chairman should continue to be able to speak and respond to questions at the Court.

Recommendation: That both the Hospitality Working Party and the Members Privileges Sub-Committee remain under the auspices of the Policy and Resources Committee and that they should be able to report directly to the Court of Common Council and that the Chief Commoner continue to be entitled to speak and respond to questions as necessary.

34. Consideration was given to the proposal that, in order to provide greater focus to the areas of public relations and economic development, a Public Relations and Economic Development Sub-Committee be created to report to the Grand Committee where necessary.

Recommendation: That a Public Relations and Economic Development Sub-Committee be created.

35. The Working Party considered carefully the Policy Committee's proposal that in order to support and assist the Chairman on matters of policy and strategy, in addition to the Deputy Chairman, the Committee should also elect two Vice Chairmen with effect from 2013. It recognised that the volume of the Chairman's work in promoting the City was increasing, especially externally and that this was an area that would benefit from additional support. It would also enable more Members to play an active part in promoting the City. However, the Working Party felt that three **Deputy** Chairmen (rather than Vice-Chairmen) should be elected so that they would be seen to be equal. A protocol should then be created to establish which of the three would have the "statutory deputy chairman" role, i.e. to approve decisions under urgency and to act in place of the Chairman if the Chairman was unavailable.

36. The Working Party also accepted that four years "in waiting" was excessive for an incoming Chairman. It therefore supported the Policy Committee's proposal for the lead-in time for the "Chairman in waiting" to be reduced to one year. This would also be achieved by a protocol.

Recommendation: that the following principle be agreed:-

- i) **from 2013 the Policy Committee elect three Deputy Chairmen; and**
- ii) **the lead-in time for the 'Chairman in-waiting' be reduced to one year, this being achieved by establishing a protocol.**

37. In order to provide greater clarity of the Policy and Resources Committee's duties and responsibilities, and to address how the role of the Committee had developed since its inception in 1978, the Working Party also requested and considered a report which analysed the Policy and Resources Committee's current terms of reference. The Working Party requested that a copy be appended to this report for information (see Appendix B).

Boards of Governors of the City of London School, the City of London School for Girls and the City of London Freemen's School

38. The Board of Governors of the City of London School praised the work of the three City Schools' Joint Working Party and welcomed the removal of the restriction of the number of School Boards that Members could sit on. It acknowledged that it had been beneficial for the Chairmen of each Board to sit on the other two Boards as ex-officio Governors and share their experiences. The City of London School for Girls warned against too much cross representation as it did not want to move towards one Board covering all three City schools, and suggested that a sensible limit be placed on the number of Governors permitted to serve on more than one Board at any one time.
39. The Working Party considered this and concluded that there should be no change.

Recommendation: That no action be taken to limit the number of governors who can serve on each Board and that the three School Boards be advised accordingly.

Service on City Corporation Committees

40. The Working Party considered the restrictions on the number of committees on which Members can serve (currently 8) and supported the Policy and Resources Committee's suggestion that the restriction in respect of service on Grand Committees should be waived if a vacancy persisted in any particular year but that the principle of the restriction should be re-instated in the following year.

Recommendation: That the restriction in respect of service on Grand Committees should be waived if a vacancy persists in any particular year and has been advertised on at least two occasions on the basis that the restriction is reinstated in the following year.

Other Committee Issues

41. The Working Party considered the publication of Members' attendance at committee, sub-committee and Court meetings on the City Corporation's website. Given that details of Members' attendance are already set out in the minutes of meetings and that public minutes are available on the website, the Working Party felt that further publication of attendance details on the website was unnecessary.

Recommendation: That, given that details of Members attendance are already set out in the minutes of meetings which are already available on the City Corporation's website, it is recommended that no further action be taken with regard to the publication of attendances and that Members be advised accordingly.

42. Consideration was given to the frequency of meetings. It was agreed that Committees should be reminded of the need to review the frequency of their meetings annually.

Recommendation: That Committees be reminded of the need to review the frequency of their meetings on an annual basis.

43. The Planning and Transportation Committee raised the issue of the production of more detailed committee minutes. The Working Party noted that, as part of the governance changes, the Court had agreed Committee reports and papers should be concise and to the point. It was nevertheless felt that where it was deemed legal necessary appropriate fuller committee minutes should be produced.

Recommendation: That whilst the principle of the production of minutes, which were concise and to the point should be maintained, where appropriate particularly for legal necessity, fuller committee minutes should be produced and that the Planning and Transportation Committee be informed accordingly.

Comments and other matters not covered by the new governance arrangements

44. The Licensing Committee asked the Working Party to consider the overlap of work with other committees which are quasi-judicial or regulatory i.e. the Planning & Transportation, Port Health & Environmental Services and Licensing Committees to ensure that issues such as tables and chairs are overseen by one committee. The Working Party felt that this was not a matter for the post-implementation review of the new governance arrangements. However, it did acknowledge that the issue would benefit from some clarification and suggested that the issue of more joined up working be referred to the Directors of the Built Environment and Markets and Consumer Protection and that they report back to the relevant Committees.

Recommendation: That the Directors of the Built Environment and Markets and Consumer Protection be requested to look into the issue of more joined-up working and report back to the relevant Committees.

45. The issue of non-attendance at meetings was raised and it was noted that this was governed by separate legislation. The Working Party felt that this was a matter which should be addressed in the first instance at ward level by Ward Deputies and that they should be encouraged to be more pro-active in this area.

Recommendation: That Ward Deputies be advised that issues of non-attendance at committee meetings should be addressed in the first instance at ward level by them, and that Ward Deputies should be encouraged to be more pro-active in dealing with such matters.

46. The Working Party discussed the difficulties which had been caused recently by Members not being eligible to seek election as Chairman of a Ward or non-Ward Committee unless they had served on that Committee in the previous year. Reference was made particularly to the chairmanship of the Board of Governors of the City of London Freeman's School where the tenure of the Chairman had to be extended. The Working Party concluded that the restriction should now be dispensed with and that Standing Order No. 29 (3) should be amended accordingly.

Recommendation: That the rule whereby Members are not able to seek election as Chairman of a Ward or non-Ward Committee (other than a specially appointed Reception Committee) unless they have served on that Committee (in any capacity) in the previous year be dispensed with and that Standing Order No. 29 (3)(a) be deleted.

Conclusion

47. Having considered the views of both Committees and Members, the Working Party recommends the changes set out in this report to the City Corporation's governance arrangements.

All of which we submit to the judgement of this Honourable Court.

DATED this 26th day of September and this 4th day of October 2012.

SIGNED on behalf of the Working Party.

Mark Boleat
Chairman, Post-Implementation Review of the Governance Arrangements Working Party

Summary of the Governance Changes Implemented in April 2011

Set out below are the changes agreed by the Court on 3 March 2011 which have been in operation since 1st April 2011.

A. The Court of Common Council

A1. Not less nine Court meetings are now held each year (reduced from eleven) and a short spring recess now takes place on an annual basis.

A2. At least two informal or private Member meetings (at which no decisions could be taken) are arranged each year. This is on the basis that they do not proceed if there is insufficient business;

A3. Any Member, provided that he or she has the support of twenty other Members, can requisition a report and/or a decision of any of the City Corporation's Committees for consideration and final decision by the Court of Common Council, provided that such action does not preclude a decision being taken and/or implemented that was necessary for legal reasons or for the efficient conduct of the City Corporation's business;

A4. Standing Order No.11 governing the conduct of debate in the Court of Common Council has been amended as follows:

- in addition to the current arrangements governing debate, a further provision be made enabling all Members to speak on a second occasion for no longer than two minutes; and
- should the mover of an amendment to a motion choose to speak for a second time (on the amendment), he or she shall be the penultimate speaker on the amendment (the mover of the original motion being the final speaker on the amendment).

A5. Standing Orders governing the number of supplementary questions that may be asked has been amended so as to increase from two to three the number of other Members (ie not the Member asking the question) allowed to ask two supplementary questions provided that the supplementary questions arise naturally out of the original question and the answer to it;

A6. Standing Orders have been amended so as to increase the time limit for putting and answering questions, including supplementary questions, from 30 minutes to 40 minutes;

A7. To avoid the period allocated for asking and responding to questions being taken up with issues concerned with awards, prizes and memorials, a regular item is now placed on the summons for meetings of the Court to enable such matters to be reported upon in writing.

B. Ward Committees

B1. The Planning & Transportation, Port Health & Environmental Services, Markets, Finance and Community & Children's Services Committees remain as Ward Committees.

B2. All Wards are now able to choose whether or not to nominate a Member (or Members) to serve on Ward Committees rather than being obliged to nominate a Member (or Members) or 'pair' with another Ward;

B3. Where there are vacant or unfilled places on a Ward Committee by virtue of a Ward not making a nomination(s), the vacant or unfilled place can be advertised to all Members and filled by the Court;

B4. Any Ward having six or more Members can nominate up to two Members to a Ward Committee irrespective of whether a Ward has sides;

B5. In addition to the Chairman of the Policy & Resources Committee, the Deputy Chairman of the Policy & Resources Committee is now an ex-officio Member of the Finance Committee. This complements the current arrangement whereby the Chairman and Deputy Chairman of the Finance Committee are ex-officio Members of the Policy & Resources Committee;

B6. The remit of the Finance Committee has been widened to include performance monitoring and its terms of reference adjusted to reflect this. The performance monitoring was to be undertaken by the Estimates Working Party (EWP) or such body determined by the Finance Committee. (NB: Finance Committee subsequently agreed to dispense with EWP and created an Efficiency and Performance Sub-Committee to deal with this area of activity).

B6a. In addition to the above, the constitution of the Finance Committee was amended by the Court on 8 September 2011 to include the Chairman and Deputy Chairman of the Investment Committee, creating a reciprocal arrangement between the Policy and Resources, Finance and Investment Committees (see F2 and J4 below).

B7. All Wards that have 200 or more residents (based on the ward list) are able to nominate a maximum of two Members to the Community & Children's Services Committee; under this arrangement, the current provision for four Members to be elected by the Court, at least two of whom shall represent the main four residential wards, was discontinued; and

B8. The Community & Children's Services Committee was asked to consider giving oversight of its housing management activities (excluding the Barbican Estate) to a sub-committee (with power to act) to enable greater focus in that area. (NB: The Community & Children's Services Committee subsequently created the Housing Management Sub-Committee to oversee the City Corporation's housing activities).

C. Culture, Heritage and Libraries Committee

C1. A new Culture, Heritage and Libraries Committee was established with responsibility for matters relating to culture, heritage, tourism and visitors

including overseeing the development of policies and strategies in those areas. It also took on:

- the responsibilities of the Libraries, Archives & Guildhall Art Gallery Committee which ceased to exist;
- the various tourism, heritage and Benefices activities and responsibilities currently undertaken by the City Lands & Bridge House Estates Committee which also ceased to exist;
- oversight of the City Corporation's Visitor Strategy, the City of London Festival and the management of the City Information Centre from the Policy and Resources Committee; and
- the management of Keats House from the Keats House Management Committee. A Consultative Committee should continue to operate although the detailed arrangements would be a matter for the Culture, Heritage and Libraries Committee to determine.

D. City Lands and Bridge House Estates Committee

D1. The City Lands and Bridge House Estates (CLBHE) Committee ceased to exist and its work merged with the work of other Committees, such as the new Culture, Heritage and Libraries Committee and the new Investment Committee. Other elements of CLBHE Committee's work was transferred to the Policy & Resources Committee and is managed by dedicated Sub-Committees. For example, the management of operational property is now undertaken by the Corporate Asset Sub-Committee and hospitality and Members' privileges activities are undertaken by the Hospitality Working Party and the Members' Privileges Sub-Committee both of which are chaired by the Chief Commoner.

D2. Where previously the CLBHE Committee would have hosted an event of City Corporation hospitality, the Chief Commoner now oversees the detail for that event in line with parameters set by the Hospitality Working Party. The number of Members to comprise the host element is also determined by the Hospitality Working Party on the basis of a rota maintained by the Town Clerk, together with other Members with a special connection with or interest in the guest organisation.

E. The office of Chief Commoner

E1. Candidates for the office of Chief Commoner are nominated by not less than 10 other Members and he or she is elected by the whole Court of Common Council from amongst the Common Councilmen (the expectation is that Aldermen will not vote in the election for Chief Commoner);

E2. For 2011, the election of Chief Commoner was held in April and thereafter, the election is held in September of each year, prior to the successful candidate taking office in April, to enable a period of 'lead-in';

E3. The 'job description' for the office of Chief Commoner was approved;

E4. The Chief Commoner remains an ex-officio Member of the Policy and Resources Committee and is also Chairman of any sub-committees

responsible for City of London Corporation hospitality and Members' privileges;

E5. Provision has been made in Standing Orders to enable the Chief Commoner to report on and speak to activities and responsibilities of the sub-committees referred to in E4 above in the Court of Common Council; and

E6. The Chief Commoner is not able to be Chairman of any City of London Corporation committee with the exception of the sub-committees referred to above. However, as with other chairmanships, the Chief Commoner is able to continue an existing chairmanship until the next meeting of the relevant committee when a new chairman shall be elected.

F. Investment Committee

F1. This new non-ward committee was established. The Investment Committee has responsibility for managing and overseeing the City Corporation's property and non-property investments in accordance with approved strategies and policies;

F2. The Investment Committee comprises 14 Members elected by the Court of Common Council, 8 Members appointed by the Policy and Resources Committee from amongst all Members of the Court, together with the Chairmen and Deputy Chairmen of the Policy and Resources and the Finance Committees in an ex-officio capacity but with voting rights;

F3. The Investment Committee appoints and maintains two Boards, one for each investment area (property and non-property) for the purposes of detailed scrutiny and decision taking, with the Chairman of the Investment Committee is also able to be Chairman of one of the Boards;

F4. The Boards are empowered to co-opt people with relevant expertise or experience, including non-Members of the Court, to assist in their deliberations; and

F5. Provision has been made in Standing Orders to enable the Chairmen of both Boards to report on and speak to their respective activities and responsibilities in the Court of Common Council and to ensure that any decisions, especially those relating to property, are taken without undue delay.

G. Audit and Risk Management Committee

G1. A new non-ward committee, Audit and Risk Management was with responsibility for the City Corporation's activities and responsibilities in these areas (with the Finance Committee relinquishing its current responsibilities for audit and risk); and

G2. The Audit and Risk Management Committee shall comprise 9 Members elected by the Court of Common Council (the Chairman of the Policy and Resources, Finance and Investment Committees not being eligible for election to the Committee), 3 external Members (ie non-Members of the Court of Common Council), the Chairman and Deputy Chairman of the Finance Committee (ex-officio with no voting rights) and a representative of the Policy and Resources Committee also in an ex-officio capacity with no voting rights.

G3. The Deputy Chairman of Audit and Risk is not able to be Chairman of another committee.

I. Open Spaces Committees

I1. The management of the City Corporation's open spaces is now maintained by three Non-Ward Committees, as follows:-

(i) Open Spaces, City Gardens and West Ham Park Committee comprising 8 Members elected by the Court of Common Council together with the Chairmen and Deputy Chairmen of the Hampstead Heath, Highgate Wood and Queen's Park and the Epping Forest and Commons Committees (see below) in an ex-officio capacity. The Committee is responsible for setting overall strategy for the operation of the City Corporation's open spaces and for the management of City Gardens. It is also responsible for the management of West Ham Park. This area of work is undertaken separately from the Committee's other business and the Committee's composition includes 4 representatives nominated by the Heirs-at-Law of the late John Gurney, 1 representative nominated by the Parish of West Ham and 2 representatives nominated by the London Borough of Newham;

(ii) Hampstead Heath, Highgate Wood and Queen's Park Committee comprising at least 12 Members elected by the Court of Common Council together with the Chairman and Deputy Chairman of the Open Spaces, City Gardens and West Ham Park Committee (see above) in an ex-officio capacity. The Committee is responsible for the management of Highgate Wood and Queen's Park. It is also responsible for the management of Hampstead Heath with this area of work being undertaken separately from the Committee's other business. The composition of the Committee includes at least 6 external representatives which must include 1 representative of the London Borough of Barnet, 1 representative of the London Borough of Camden, 1 representative of the owners of Kenwood lands and 3 persons representing local, ecological, environmental or sporting interests; and

(iii) Epping Forest and Commons Committee comprising 12 Members of the Court of Common Council including 10 Members elected by the Court of Common Council together with the Chairman and Deputy Chairman of the Open Spaces, City Gardens and West Ham Park Committee (see above) in an ex-officio capacity, to be responsible for the management of Burnham Beeches and the City Commons. The Committee also manages Epping Forest and this area of work is undertaken separately from the Committee's other business. The composition of the Committee includes 4 Verderers elected or appointed pursuant to the Epping Forest Act 1878. If the Chairman and/or Deputy Chairman of the Open Spaces, City Gardens and West Ham Park Committee are already Members of the Epping Forest and Commons Committee in their own right, the vacancy(s) are filled by the Court of Common Council.

J. Policy and Resources and Police Committees and the Boards of the Governors of the City Schools

Policy and Resources Committee

J1. Of the five vacancies that becomes available on the Policy Committee each year, one place is now reserved for a Member with less than 10 years' service on the Court, resulting in at least four places on the Committee for Members with less than 10 years' service at the time of their appointment;

J2. In view of the synergies between the work of the Energy Working Party (previously of the City Lands and Bridge House Estates Committee) and the Sustainability Working Party (of the Policy and Resources Committee), the work has been merged and transferred to the Policy Committee and is operated through a dedicated Sub-Committee (the Energy and Sustainability Sub-Committee) whose membership can be drawn from the whole Court;

J3. The Policy and Resources Committee is responsible for providing additional scrutiny, oversight and challenge for the management of major projects and programmes of work, including, amongst other things, considering all proposals for capital and supplementary revenue projects (including those which may be funded from external sources), and determining, at detailed options appraisal stage, whether projects should be included in the capital and supplementary revenue programme as well as the phasing of any expenditure. This work is undertaken by a dedicated sub-committee, the Projects Sub-Committee, which comprises 3 Members appointed by the Policy and Resources Committee, 2 Members appointed by the Finance Committee. The Projects Sub-Committee is also able to co-opt 2 further Members from the Court of Common Council with relevant experience.

J4. The Policy & Resources Committee was asked to review its various ex-officio appointments. A review was subsequently undertaken and the outcome reported to the Court on 8 September 2011. Whilst it was felt that the current ex-officio places were still relevant, the Court acknowledged that culture was an area which over the years had become more prominent and which also had substantial resource implications. It was therefore agreed that the Chairman of the new Culture, Heritage and Libraries Committee should become an ex-officio Member of the Policy Committee. Similarly, the development and management of the City Corporation's investment portfolio (property and non-property) was considered to be of great significance and the Court also agreed that the Chairman and Deputy Chairman of the Investment Committee should also serve as ex-officio members, creating a reciprocal arrangement between the Policy and Resources, Finance and Investment Committees.

Police Committee

J5. For the purposes of continuity the length of service of the Chairman of the Police Committee was extended to a term not exceeding four years;

J6. The current restriction whereby no Member of the Court of Common Council is eligible to serve on the Police Committee until such time as they have served a minimum of two years on the Court, should be removed (NB:

The constitution of the Police Committee has been reviewed since the governance review).

Boards of Governors of the City of London School, the City of London School for Girls and the City of London Freeman's School

J7. The three City School Boards were recommended to consider establishing a Working Party comprising key Members from each Board such as the Chairmen and Deputy Chairmen, to discuss important issues that may be of common interest, for example pay awards.

J8. The restriction whereby no Member can serve on more than one Board of Governors was removed.

K. Service on City Corporation Committees and Outside Bodies

Reserving places on Non-Ward Committees for 'newer' Members

K1. With the exception the Policy and Resources Committee which has separate arrangements, 10% of places (where 10% results in a fraction it should be rounded down, subject to at least one place being reserved on every non-Ward Committee for a Member falling in to this category) on all elected committees are reserved for Members with less than 5 years' service at the time of their appointment.

Limiting the number of Grand Committees on which a Common Councilman can serve at any one time

K2. The number of grand committees on which a Common Councilman can serve at any one time (excluding appointments or nominations to committees in an ex-officio capacity) is limited to no more than eight.

Limiting the number of Outside Bodies that a Member can serve on

K3. The number of outside bodies that a Member can serve on at any one time (excluding appointments that are by virtue of Office or in an ex-officio capacity) is limited to no more than six. If a vacancy cannot be filled from the Common Council, then such vacancy can be filled by non-Members, including officers on the basis that there are no issues of major concern to the work of the City Corporation likely to arise;

K4. Appointments to outside bodies are made by the Court of Common Council at meetings other than the meeting at which the appointment of Committees is undertaken.

L. Other Committee Issues

Publishing data of attendance by Members at Committee Meetings

L1. Data relating to the attendance of Members at committee, sub-committee and Court meetings was to be more accessible and placed on-line on the City Corporation's website provided that the figures are put in context (ie attendances should be shown together with the actual number of opportunities to attend).

Submission of supporting statements

L2. Members seeking election as Chairmen and Deputy Chairmen of committees are now able voluntarily to submit a statement of no more than 300 words in support of their candidature in advance of the meeting at which the election is to be held.

Frequency of Committee meetings

L3. The frequency of Committee meetings be reviewed and determined by individual Committees, as was presently the case.

Sub-Committees, Working Parties and 'Workshop' style meetings

L4. The constitutional position of sub-committees and working parties and informal 'workshop' style meetings or Member and officer working groups was noted and the Court requested that all Committees review their current arrangements to ensure that they conform to the principles outlined; and

L5. The concept of informal 'workshop' style meetings in appropriate circumstances was accepted in order to improve communication and increase interaction, particularly between Members and officers, at an early stage in major complex, costly or contentious proposals.

Committee Papers and Minutes

L6. Committee reports, minutes and papers are to be concise and to the point and that no late papers should be dispatched without the relevant Committee Chairman's consent having first been obtained;

L7. Agendas, reports and other papers shall continue to be dispatched in hard-copy, but greater use of electronically circulated papers be made; and

L8. A standard of seven working days after the Court of Common Council or Committee meetings should be set within which officers will seek to circulate the draft minutes to all Members (or Members of the relevant Committee).

Outgoing Chairmen

L9. In addition to the above it was subsequently agreed that in order to assist with arrangements for the election of a deputy chairman, outgoing Chairmen should be required to give notice of their intention to stand down.

M. Terms of Reference, Delegations and Standing Orders

M1. A scheme for the Appointment of Members on Committees and Terms of Reference for the City of London Corporation Committees was approved;

M2. The Framework for Accountability and Delegation approved by the Court in January 2005 was endorsed and individual Committees asked to review delegations to officers to ensure that they are appropriate and relevant.

M3. Revised Standing Orders were agreed and the Town Clerk authorised, in consultation with the Chairman and Deputy Chairman of the Policy and Resources Committee, to make any necessary consequential changes to

Standing Orders to take account of the decisions relating to the new governance arrangements.

N. Post Implementation Review

N1. Subject to the Court approving these new arrangements, a post-implementation review be undertaken after 12 months of their operation, with the membership of the working party being agreed by the Court, in order to take stock of the new governance arrangements and how they are working. This would include the operation of the Policy and Resources Committee. The Court subsequently approved the membership of the Post-implementation Review of the Governance Working Party on 8 September 2011.

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Committee: Post-Implementation Review of Governance Working Party	Date: 4 October 2012
Subject: Terms of Reference of the Policy & Resources Committee	Public
Report of: Town Clerk	For Information
<p><u>Summary</u></p> <p>At the Working Party's meeting on 26 September, Members asked for a brief analysis of the current terms of reference of the Policy & Resources Committee to provide greater clarity of the Committee's duties and responsibilities. This arose from discussion about how the role of the Committee has developed since its inception in 1978.</p> <p>The principle of the Committee being responsible for advising the Court on matters of strategy and policy remains unchanged as does its role in respect of relations with Government and other authorities. It also retains its key functions in relation to resource allocation.</p> <p>The analysis is set out in the main body of this report which highlights activities that have evolved and are new to the City Corporation since the Committee was formed.</p> <p>Recommendation: That the content of this report be noted.</p>	

Main Report

Background

1. At your meeting on 26 September, Members considered the terms of reference of the Policy & Resources Committee, comparing those in place when the Committee was first created in 1978 and those agreed by the Court in 2012.
2. Members asked for a brief analysis of the current terms of reference of the Policy & Resources Committee to provide greater clarity of the Committee's duties and responsibilities. Set out below are the current terms of reference together with a brief explanatory comment about each area of responsibility. It should be noted that the comments should be considered as guidance for Members rather than a definitive or comprehensive statement of the relevant power or duty.
3. A copy of the Committee's terms of reference agreed by the Court in 1978 is attached for information at Appendix A.

Analysis of the Terms of Reference of the Policy & Resources Committee approved by the Court on 19 April 2012

To be responsible for:

General

(a) Considering matters of policy and strategic importance to the City of London Corporation including matters referred to it by other Committees and/or Chief Officers;

4. This is a wide-ranging duty that gives the Committee the power to consider matters that have a strategic or significant impact on the City Corporation or the wider City and includes agreeing the City Corporation's response or position in relation to emerging strategic or policy issues, reporting to the Court as appropriate. This can be across the full range of the City's activities and examples include the City Corporation's commitment to Crossrail, its stance on aviation and the City's participation in the London Olympics. It also enables the Committee (in conjunction with other Committees as appropriate) to identify and initiate corporate initiatives that support City Corporation policies and objectives ie: 'The London Youth Offer'. This includes overseeing the City Corporation's relations with Government and other Authorities including the Mayor of London.

5. It also gives the Committee its remit to consider and co-ordinate corporate policies and strategies across virtually all of the City Corporation's activities reporting to the Court as necessary ie: the City's Cultural Strategy and the draft Local Plan.

6. From time-to-time, other Committees (or Chief Officers) refer matters that are of a strategic or sensitive nature to the Policy & Resources Committee for a corporate oversight. This can include consideration of differing opinions or views between Committees on a particular matter, with a view to the Policy Committee helping to resolve such matters.

(b) the review and co-ordination of the governance of the City of London Corporation including its Committees, Standing Orders and the Outside Bodies Scheme, reporting as necessary to the Court of Common Council, together with the City Corporation's overall organisation and administration;

7. This gives the Committee the responsibility for considering and reviewing the City Corporation's overall governance (it being noted that the Audit & Risk Management Committee has specific responsibility for reporting back to the Court on any risks related to all governance issues). A good example is the work the Committee did in relation to the review of governance of the Court and all the Committees in 2010/11. It also has responsibility (working with other

relevant Committees) for considering organisational change ie: the recent creation of the new Department for the Built Environment.

(c) Overseeing, generally, the security of the City and the City of London Corporation's security and emergency planning;

8. This duty is in part as a result of legislative requirements such as the Civil Contingencies Act but also to ensure that the City Corporation has in place robust arrangements for security and resilience across all departments. The importance of the Committee's remit in this area was reinforced by events that have occurred in the City in recent years such as acts of terrorism or civil disturbances.

(d) the support and promotion of the City of London as the world leader in international financial and business services and to oversee, generally, the City of London Corporation's economic development activities, communications strategy and public relations activities;

9. Supporting and promoting the City of London as a world leader in international financial and business services is a strategic aim contained in the City Corporation's Corporate Plan. The Committee also has responsibility for the City Corporation's broad-ranging work in the field of economic development, including our work in the City fringes and corporate social responsibility. The Committee has oversight of the City Corporation's public relations and communications activities.

10. It should be noted that the Policy & Resources Committee is considering replacing the existing Public Relations Sub-Committee with a new Sub-Committee which would have oversight of the Committee's work in the fields of economic development, public affairs, public relations and communications.

(e) The use of the City's Armorial bearings and the Bridge Mark;

11. The Committee has responsibility for ensuring the proper use the City's Armorial Bearings and the Bridge House mark.

(f) The appointment of the City Surveyor (in consultation with the Investment Committee);

12. The Committee is responsible for appointing the City Surveyor (in consultation with the Investment Committee) in accordance with the City Corporation's agreed procedures.

(g) General matters not otherwise expressly provided from within the terms of reference of any other Committee;

13. This reference enables the City Corporation to consider matters where there is not a readily identifiable home with another Committee.

(h) Making recommendations to the Court of Common Council in respect of:

(i) The appointment of the Town Clerk & Chief Executive, Comptroller & City Solicitor and Remembrancer;

(ii) The Corporate Plan, Community Strategy, and other corporate strategies, statements or resolutions;

(iii) The London Boroughs Grants Scheme, of which the Court of Common Council is a levying body;

(iv) The promotion of legislation and, where appropriate, byelaws;

14. These are specific responsibilities requiring the Committee to make recommendations to the Court of Common Council, including the co-ordination of the City Corporation's legislative and regulatory activities.

Resource Allocation

(i) Determining resource allocation in accordance with the City of London Corporation's strategic policies;

15. The Committee is responsible for the overall allocation of resources and undertakes this work through the Resource Allocation Sub-Committee (whose constitution is agreed by the Court). This includes (following advice from the Corporate Asset Sub Committee), determining the City Corporation's programme for repairs, maintenance and cyclical replacement of plant & equipment in respect of all operational and non-investment properties, including the prioritisation of the various schemes and projects; determining the appropriate investment proportions between property and non-property assets and the extent of properties held by the City of London Corporation for strategic purposes, including within the City of London itself.

Corporate Assets

(j) The effective and sustainable management of the City of London Corporation's operational assets to help deliver strategic priorities and service needs;

16. The Committee delivers its work in this area through the Corporate Asset Sub-Committee (CASC). The CASC reviews the performance and adequacy of all the operational property assets of the City Corporation. It reviews the overall annual programme of work for repairs and maintenance, the utilisation of resources and ensures that a summary list of proposed schemes is submitted annually to the joint meeting of the Resource Allocation Sub-Committee and the Efficiency and Performance Sub-Committee as part of the resource allocation process. It has additional responsibilities including the asset and facilities management of Guildhall, Mansion House and the Central Criminal Court and has power to act in approving the Corporate Asset Management Plan.

17. It should be noted that, as part of this review of governance, consideration is being given to the transfer of the Policy & Resources Committee's responsibilities in this area (including the CASC) to the Finance Committee.

Projects

(k) Scrutiny and oversight of the management of major projects and programmes of work, including considering all proposals for capital and supplementary revenue projects, and determining whether projects should be included in the capital and supplementary revenue programme as well as the phasing of any expenditure;

18. This work is carried out by the Projects Sub-Committee. It authorises individual projects on behalf of the Policy and Resources Committee at each stage of the City's agreed project approval process. It also makes proposals to the Resource Allocation Sub-Committee and the Grand Committee for projects to be included in the capital/supplementary revenue programme. The Sub-Committee oversees the City Corporation's programme of projects, excluding those within the remit of the Corporate Asset Sub-Committee, to ensure their delivery within the parameters set by the Resource Allocation Sub-Committee. It monitors the procurement arrangements for capital and supplementary revenue projects and advises the Finance Committee of any issues and it periodically reviews the City Corporation's project management processes and procedures.

Hospitality

(l) Arrangements for the provision of hospitality on behalf of the City of London Corporation;

19. The Committee has established a Hospitality Working Party (Chaired by the Chief Commoner) to oversee this work. The Working Party considers applications for hospitality which are referred to it by the Remembrancer and makes recommendations to the Grand Committee. It also keeps the arrangements for hospitality (including Committee allowances, annual functions, invitations and seating) under review. The Working Party considers and makes recommendations in respect of applications for the use of Great Hall

and keeps under review the list of approved caterers. It also reviews and makes recommendations on the level of charges for the event spaces within Guildhall.

20. It should be noted that, as part of this review, consideration is being given to the creation of a new Sub-Committee or Board (chaired by the Chief Commoner) under the Policy & Resources Committee for this work, on the basis that it would be able to submit reports directly to the Court.

Privileges

(m) Members' privileges, facilities and development;

21. The Committee is responsible for Members' privileges, other than those relating to City hospitality which is dealt with by the Hospitality Working Party. It undertakes this work through a Sub-Committee which is chaired by the Chief Commoner. It includes Members' facilities, excluding Guildhall Club as that falls within the locus of the House Committee of Guildhall Club, and agreeing a programme of Member training and development, to ensure that all Members have access to opportunities to broaden their specialist knowledge and skills in relation to their duties.

22. It should be noted that, as part of this review, consideration is being given to the creation of a new Sub-Committee or Board (chaired by the Chief Commoner) under the Policy & Resources Committee for this work, on the basis that it would be able to submit reports directly to the Court.

Sustainability

(n) Strategies and initiatives in relation to sustainability, energy/water efficiency and carbon reduction;

23. The Committee has established an Energy and Sustainability Sub-Committee to oversee this work. In consultation with the relevant service committee, the Sub-Committee is responsible for developing specific strategies and policies associated with the fields of sustainable development, reporting as appropriate to the Grand Committee (or for information to such other Committee as required). It also aims to encourage sustainable development, energy, water and carbon issues being taken into account in the development of all City Corporation policies plans and projects and to raise awareness of the practical steps which should be taken in applying sustainable principles and addressing climate change.

24. The Sub-Committee advises on matters relating to energy management and sustainability to the City's stakeholders, makes recommendations for enhancing energy conservation, reducing carbon dioxide production and enhancing the efficient use of resources and advises on practical environmental management initiatives for implementation in the Guildhall complex and the City's other

operational properties e.g. practical programmes, plans and awareness training schemes for improving the City's environmental performance, energy conservation and carbon dioxide production.

25. It should be noted that, as part of this review, consideration is being given to transferring responsibility for this work to the Planning & Transportation Committee, on the basis that it would maintain a separate Sub-Committee along current lines.

Sub-Committees

(o) Appointing such Sub-Committees as are considered necessary for the better performance of its duties.

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Report – Planning and Transportation Committee

Aldgate and Tower Area Strategy

To be presented on Thursday, 6th December 2012

*To the Right Honourable The Lord Mayor, Aldermen and Commons
of the City of London in Common Council assembled.*

SUMMARY

This report seeks approval of the draft Aldgate and Tower Area Strategy developed to provide a more detailed framework for transport and environmental improvements in order to meet the Core Strategy Policy, CS8 within the City's Local Development Framework.

The Area Strategy, informed by the City's policies, an urban analysis, intensive workshops with 430 stakeholders and a further public consultation during December 2011 and January 2012 aims to create a greater sense of community, and in particular, provide the following -

- reduced dangers and a safer environment;
- better quality public spaces, creating spaces to gather;
- improved air quality, particularly around Sir John Cass School, whilst still recognising the area's strategic transport role;
- reduced effects from noise;
- better linkages in the area; and
- improved biodiversity.

Officers have identified six areas through which the Core Strategy vision can be realised which would provide opportunities for achievable change through a series of transportation and environmental enhancement projects. These projects are identified and prioritised in the Area Strategy and the indicative total cost of these projects is £14.35 million.

A copy of the draft Aldgate and Tower Area Strategy is available on request from the Town Clerk's department and in the Members' Reading Room.

RECOMMENDATION

That the draft Aldgate and Tower Area Strategy be approved.

MAIN REPORT

Background

1. The Department of the Built Environment has developed a process of agreeing Area Strategies to provide a detailed framework for transport and environmental improvements within key geographical areas of the City in order to meet Core Strategy Policy.
2. In April 2012, the Planning and Transportation Committee received an update report which detailed the reasons for the development of the Aldgate and Tower Area Strategy. It summarised the evidence of need, ratified through the Public Consultation response to the draft Area Strategy.

The Strategy

3. The strategy is based upon six Key Areas of Opportunity which are set out below -

Key Area of Opportunity – Aldgate Gyratory

4. This highest priority project which would be key to encouraging economic regeneration, is to remove the gyratory and replace it with two-way working on St Botolph Street and Aldgate High Street, creating a public space between the Sir John Cass Primary School and the St Botolph without Aldgate Church.
5. The proposals for the Aldgate Gyratory Key Area would provide an opportunity to enhance function and add a pleasant open space in which to spend time.

Key Area of Opportunity – Vine Street and Crescent - Green Pedestrian Link

6. Hammett Street, Crescent, Vine Street and America Square together provide an opportunity to change the appearance of the area from being dominated by traffic to becoming a greened pedestrian link with new green public spaces in the Crescent and Square.
7. The proposals provide an opportunity to enhance Conservation Areas and the green spaces will provide opportunity for sustainable drainage features, play, public art, improvements in air quality and bio-diversity. These measures will improve the environment for workers, residents, and visitors.

Key Area of Opportunity – Little Somerset Street

8. Little Somerset Street is a well-used pedestrian route connecting Aldgate underground and bus stations with Mansell Street and into the adjacent London Borough of Tower Hamlets (LBTH). There is an opportunity to widen the footways and introduce green walls or trees. The environment can be enhanced without impacting on function through the use of softer landscaping which would improve air quality, bio-diversity and absorb some noise. Elements of play may well be able to be incorporated in an improved high quality streetscape.

Key Area of Opportunity – Minorities

9. To further encourage outdoor dining and support small businesses, there is an opportunity to further widen footways along Minorities while maintaining its traffic function. Planting can be provided with some careful thought given constraints in regards to depth of cover over the underground and care to minimise footway obstructions. There could be a more pleasant link provided along Minorities from the Key Area of Opportunity proposed for Vine Street and Crescent, to the potential public open space described in the Key Area of Opportunity for the Aldgate gyratory.

Key Area of Opportunity - Crutched Friars and Jewry Street

10. Currently, the carriageway is wider than necessary for traffic, thus providing an opportunity to make this link more attractive for pedestrians travelling through the area by including wider footways, consideration of inset loading and waiting bays and trees planted along the street.

Key Area of Opportunity – Braham Street Public Open Space

11. The last area of opportunity identified falls just outside of the City of London, within LBTH. Braham Street is designated as part of the Transport for London (TfL) Route Network (TLRN) and was developed into a green space in 2009. There is an opportunity to explore adding recreation facilities into this expansive space. As part of this Area Strategy, City officers will conduct further discussion with TfL and LBTH to explore the potential of taking such an initiative forward.
12. Residents from the Mansell Street Estate specifically asked for an allotment space to be provided for them during the intensive workshop consultation. This desire could be met, at least in part, through a stepped garden at this location.

Proposals

13. The potential schemes are prioritised as high, medium and low. An indicative cost and potential funding sources are noted alongside the proposed schemes with indicative expenditures of some £14.35 million. The pivotal proposal in the Area Strategy is the conversion of the Aldgate gyratory and creation of the new public square (in the region of £7.0 million) to encourage economic regeneration in the area. It has been given the highest priority.
14. It is expected that the implementation of the proposals will be externally funded from various financial sources, such as S.106 contributions, the new Community Infrastructure Levy (CIL), GLA Group funding streams (including TfL), funding from Tower Hamlets, and other external funding bodies. It is expected that implementation of the high priority schemes will generate further development in the area and hence further contributions.

Corporate & Strategic Implications – Supplementary Planning Document

15. The Area Strategy document has been written to explain how the vision set out in the City's Core Strategy Policy CS8 can be delivered, at an outline level, in terms of transportation and public realm improvement work. Future need was considered; guided by the City's Core Policy, the London Plan and the Central London Sub-Regional Transport Strategy. Urban analysis provided a context

for understanding the needs expressed by stakeholders during extensive consultation so that City officers could begin to illustrate indicatively changes that could be delivered in terms of transport and public realm enhancements.

Conclusion

16. The Aldgate and Tower Area Strategy proposals address the LDF Core Strategy Policy CS8 to remove the gyratory, create a public space, and improve links through the area. It also addresses the London Plan's requirement for economic regeneration and improvement in the community infrastructure.
17. It is recommended that Members adopt the Aldgate and Tower Area Strategy.

All of which we submit to the judgement of this Honourable Court.

DATED this 24th day of July 2012.

SIGNED on behalf of the Committee.

MARTIN CHARLES FARR
Chairman



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Agenda Item 16

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A
of the Local Government Act 1972.

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